

memo:

Date: January 4, 1989

To: Keith Hocking, John Frank, Randi Paul, Tetsuo Imai

From: Andrea Jeris Subject: 1989 Brochures

Please see attached, clean copy of the latest brochure for your files. Please indicate the number of copies you require:

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Corporate Capabilities 1.4.89
Mergers & Acquisitions 1.4.81
Custom Research & Consulting 1.12.89
Multinational Network 1.8
National Network 1.8
Electronic Data Interchange --Europe 1.8
Systems Integration 1.18
Federal Systems & Services 1.18

☐ Information Systems /·/
☐ Market Analysis /·/
☐ Market Analysis—Europe—PRINTED 12/88

Market Analysis—Europe—PRINTED 12/88
 Market Analysis—Europe for U.S.—"
 Customer Service / ⋅ 1 €

Customer Service—Europe—PRINTED 12/88

Customer Service—Europe for U.S.—"

✓ Vendor Analysis I-I⁶
 ✓ Vendor Analysis—Europe I-6



CORPORATE CAPABILIT

QUALITY CONTROL
PROOFREADING SIGNOFF

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AUTHOR

CORPORATE CAPABILITIES

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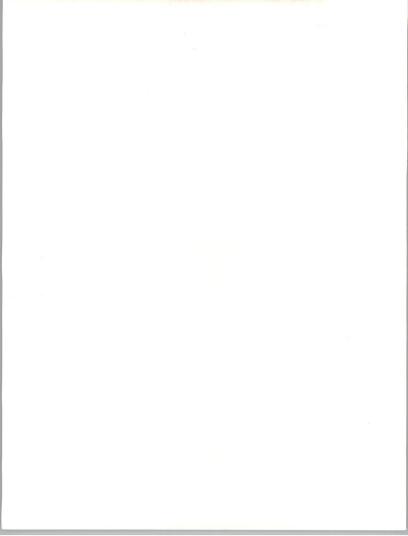
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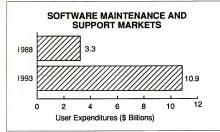
Information Systems and Services Industry

Corporate Capabilities





Proposed Programs



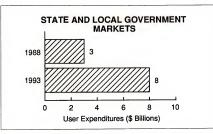
Software Maintenance and Support

The Software Maintenance and Support Program focusses on the 'nuts and bolts' of managing software support. Customer needs and vendor directions are presented. Pricing, problem identification and resolution, and warranty issues are among those analyzed.

Banking and Finance Information Systems

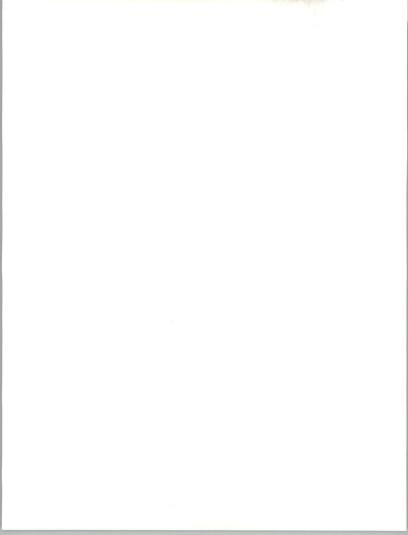
System and services developments in the banking and finance industries are analyzed and forecast by the Banking and Finance Information Systems Program. Fee-generating services such as payroll, ACH, and POS are examined. Vendor offerings and customer requirements are analyzed. New technologies and their impacts are presented.

BANKING AND FINANCE MARKETS 1988 1993 21 10 20 30 User Expenditures (\$ Billions)



State and Local Government Information Systems

System and services developments in state, city, and county government agencies are examined by the State and Local Government Information Systems Program. Vendor offerings and customer requirements are analyzed. Major federally-funded programs are tracked and their impact forecast. New technologies and their impacts are presented. AMKT-NBD 1/89



Information Systems and Services Industry

Corporate Capabilities

BUSINESS

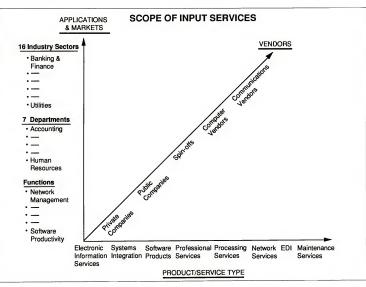
INPUT's objective is to provide clients with the highest quality intelligence and advice on computer/communications systems and services. Founded in 1974, INPUT emphasizes the analysis and forecasting of the application of technology to customer needs.

INPUT offices in "Silicon Valley", Ca., New York, London, Paris, Tokyo, and Washington D.C. provide research and support. Other offices will open. INPUT wants to be close to its clients to give the best service possible.

SERVICES

Clients receive services through:

- Continous Advisory Services that provide information and support to clients on an annual subscription basis.
- Custom research and consulting projects that address clients' individual needs.
- Multiclient studies, which are shared studies on individual topics for groups of clients.





Client-Specific Services

- · Market/Product Strategies
- Customer Satisfaction
- · Competitive Analysis
- Marketing
- · Customer Buying Plans

Custom Research and Consulting Services

INPUT recommends solutions to specific vendor problems and opportunities. Projects are based on INPUT's extensive data base of market and vendor information plus effective primary research. Recommendations are provided from experienced, industry-knowledgeable professionals.

Information Systems Planning and Consulting Services

For Information Systems (IS) organizations, INPUT carries out specific projects by experienced professionals based on primary research and INPUT's data base. Particular emphasis is on situations requiring immediate choice or action.

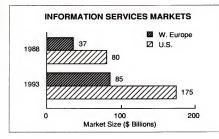
- Vendor Analysis
- · End-User Requirements
- · End-User Satisfaction
- Office Systems Planning
- · Information Systems Strategies

- · Acquisition Strategies
- Acquisition Search
- · Introduction Services
- · Negotiation and Valuation
- · Due Diligence
- Divestiture Strategies

Acquisition Services—U.S. and Europe

Through its 14 years of experience in the Information Services Industry, its extensive data base, and unparalleled contacts around the world, INPUT offers its clients effective support in their acquisitions process.

Advisory Services

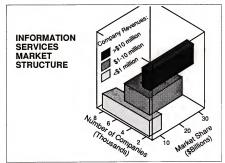


Information Services Markets— U.S. and Europe

Computer/communications software and services (processing services, network services, software products, systems integration, professional services, and turnkey systems) markets are forecast through the Market Analysis Programs in U.S. and Europe. Key issues and emerging markets (e.g., CASE and EIS) are analyzed. Market share data are presented.

Information Services Vendors— U.S. and Europe

Profiles on leading and emerging companies are presented through Vendor Analysis Programs in the U.S. and Europe. Private companies, 'spin-offs' and other 'hidden' vendors are analyzed as well as public companies.



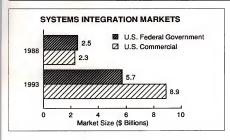
- · Demographics
- Environmental Trends
- IS Issues
- · Application Needs
- · Software and Services Markets
- Vendor Data

Vertical Markets

Each of over 20 industry sector and crossindustry functional markets are analyzed in the Vertical Markets component of the Market Analysis Program. Demographics and overall information systems expenditures form the framework for the analyses of specific application needs and markets. Typical vendors are described and market share data presented.





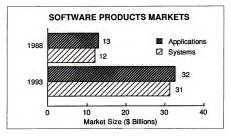


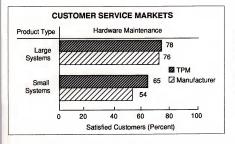
Systems Integration

The Systems Integration Program analyzes and forecasts this rapidly developing system deployment method. It provides analysis of government and commercial procurements. Competitive positions and specific markets (such as network systems integration) are analyzed.

Software Products Markets

The Software Products Market Program provides detailed system and applications software market forecasts. It analyzes issues such as pricing, marketing, and distribution. Impacts of initiatives such as UNIX, SAA, and OSI are examined.

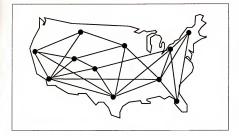




Customer Service

The Customer Service Program is offered in the U.S. and Europe. It compares customer needs and vendor performance for hardware maintenance and support services, such as education and training. Third-party maintenance and other markets and issues are analyzed. System sizes from large to PC/workstations are covered.



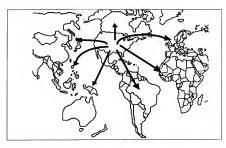


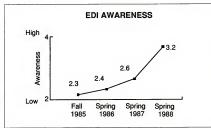
U. S. Networks

The application of telecommunications technology and services to business requirements are addressed in the National Network Program. It addresses user needs, product/service trends, telecommunication costs, and vendor offerings. Competitive profiles on network hardware, software, maintenance, and support services vendors are provided. Network management and integration are topics which are emphasized.

Multinational Networks

Profiles of telecommunications services and their costs are provided for 40 countries through the Multinational Network Program. National and regional development trends are reported. The program provides essential information for network planners and vendors.

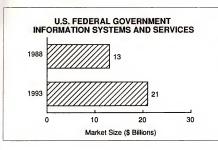




Electronic Data Interchange (EDI)

The EDI Program tracks this emerging business method that will radically change the way organizations interact. It forecasts the major computer/communications opportunities. Users and vendors are informed of important developments. EDI vendors and their technologies are analysed. North American and European developments are included.





U.S. Federal Government Markets

The Federal Information Systems and Services Program provides a data base of over \$16 billion of computer/communications systems and services procurement plans by federal agencies. Market segments analyzed include systems integration, software products, and network, processing and professional services. Key agency plans are reviewed.

Information Systems Planning

The Information Systems Program provides strategies and support for IS planning. It focuses on new approaches and technologies and how to use them to advantage. Particular emphasis is on the use of external solutions. Software and services vendor information is provided.

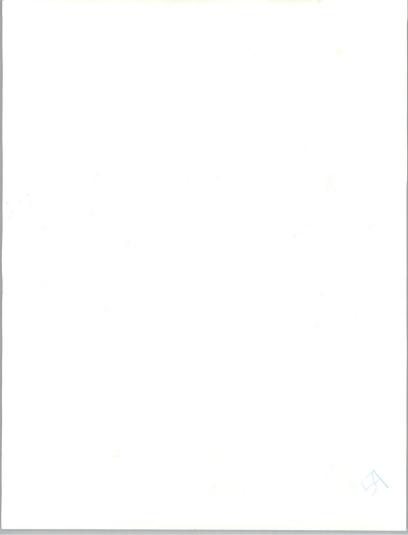
EMERGING SOLUTIONS

- Systems Integration
- Network Management
- Software Engineering
- Data Architecture
- Management

Advisory Service Contents

Each "program" contains deliverables such as reports, newsletters, conferences, and support services to answer client questions and to provide consultation on issues.

These programs are a consistent source of intelligence and knowledge for planning and evaluation.



About INPUT

INPUT provides planning information, analysis, and recommendations to managers and executives in the information systems industries. Through market research, technology forecasting, and competitive analysis, INPUT supports client management in making informed decisions.

Continuous advisory services, proprietary research/consulting, merger/acquisition assistance, and multiclient studies are provided to users and vendors of information systems and services (software, processing services, turnkey systems, systems integration, professional services, communications services, systems/software maintenance and support).

Many of INPUT's professional staff members have more than 20 years' experience in their areas of specialization. Most have held senior management positions in operations, marketing, or planning. This expertise enables INPUT to supply practical solutions to complex business problems.

Formed as a privately held corporation in 1974, INPUT has become a leading international research and consulting firm. Clients include more than 100 of the world's largest and most technically advanced companies.

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Chiyoda-ku, Tokyo 101, Japan

(03) 864-4026 Fax (03) 864-4114



ACQUISITIONS

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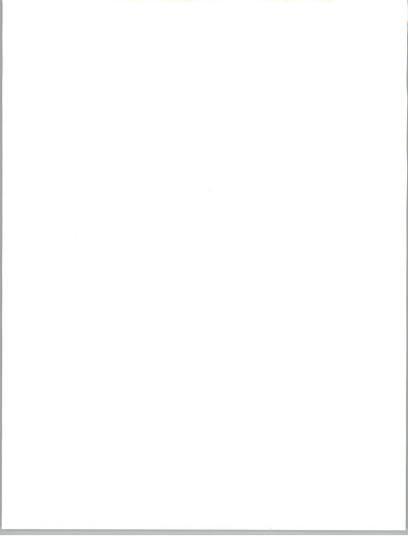
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Information Systems and Services Industry

Acquisition Services



Information Systems and Services Industry

Acquisition Services

According to the 1987 ADAPSO/Broadview Index, there were 358 merger/acquisition transactions valued at \$4.9 billion in the U.S. Information Systems and Services industry.

In Europe, major acquisitions have taken place in 1988, resulting in the emergence of large services companies such as SD-Scicon, Cap Gemini Sogeti, and Sema Group. The pace in Europe is accelerating as '1992' looms on the horizon.

Through its 14 years of experience in the Information Services Industry, its extensive data base and unparalleled contacts around the world, INPUT offers its clients effective support in their acquisition processes.

INPUT can support its clients in all stages in the acquisition process:

- 1. Preparation
- 2. Searching and Screening
- 3. Conclusion and Implementation

INPUT is particularly well-equipped to assist companies in trans-Atlantic searches because of its offices in London, Paris, New York, Washington, and California.

INPUT's RELATIONSHIP WITH CLIENTS

For "Preparation" projects involving selection of markets and establishment of objectives, INPUT usually performs a consulting study on a fee basis. Based on the extent of the work, this may or may not be credited to a contingency fee.

On completion of the study or where the client already has established objectives, INPUT works through "Conclusion and Implementation" on a monthly retainer and contingency fee basis.

INPUT will not accept a retainer from another company with similar objectives while a retainer project is in process.

1. PREPARATION

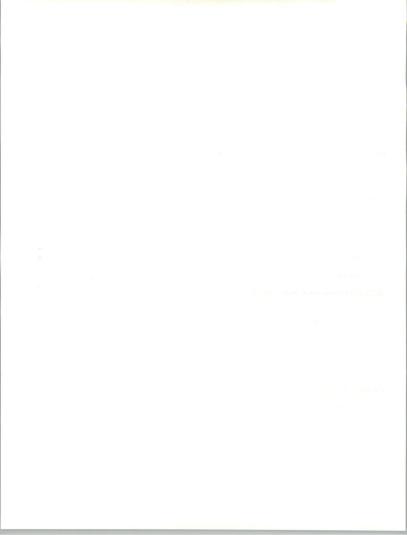
INPUT can help initiate the acquisition process by carrying out a project to:

- Set Objectives
- Establish Strategy
- · Define Method of Approach
- Select Target Characteristics
 - Size, Type, Location, etc.

In this project, INPUT will:

- Provide intelligence on the structure, size, and growth of the target market
 - Competitive position—leaders
 - Impact of new technology
 - Technical and marketing criteria for success
 - Successful and unsuccessful strategies
- Analyze characteristics of the client relative to acquisition:
 - Objectives/hopes/plans
 - Culture, management philosophy
 - Financial resources
 - Customer base
 - Resources, products, services, technology
 - Distribution/marketing/sales capability
 - Strengths and weaknesses
 - "Unfair advantages"

This project usually takes 2 to 4 weeks: A comprehensive industry plan can take 10 to 12 weeks.



INPUT

2. SEARCHING AND SCREENING

• From the Objectives and Strategy INPUT forms a 'Rough Screen' of target characteristics.

Typical Screen Characteristics

Type of Business Ownership Revenue Size Profitability Growth Customer Base

Products

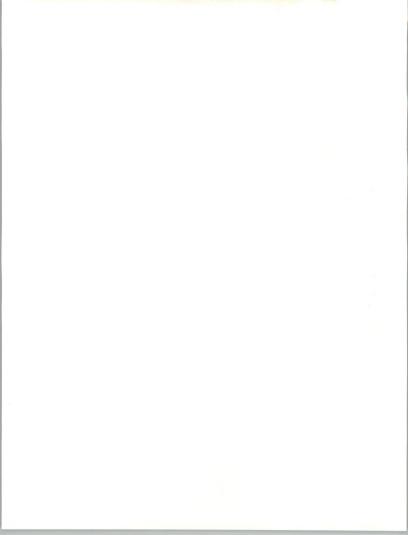
Services Market Position Technology Distribution Support Geography Staff

 This screen is used for preliminary analysis. INPUT reviews its data base and contacts to identify candidate companies.

- These candidates are reviewed with the client to determine preferences and priorities.
- In the next stage, a 'fine screen' is used. Each selected company and its competitors are contacted. Company data is totally reevaluated.
- INPUT then presents and reviews the 'fine screen' results.
- With client approval, INPUT initiates the transaction process by making introductions to selected target(s).

3. CONCLUSION AND IMPLEMENTATION

- INPUT helps get the deal done—"closing!"
- INPUT helps in 'selling' the target company on being acquired. The amount and type of assistance varies from case to case. INPUT works with client's financial and legal personnel.
- INPUT can also carry out 'due diligence' projects:
 - Analysis of contracts
 - Customer satisfaction survey
 - Competitive analysis survey
 - Product and service assessment
- INPUT can prepare, or assist in the preparation of an implementation and operation plan:
 - 'Trauma' control
 - Method of operation
 - Reporting
 - Financial structure
 - Staff changesOrganizational changes
 - Market changes



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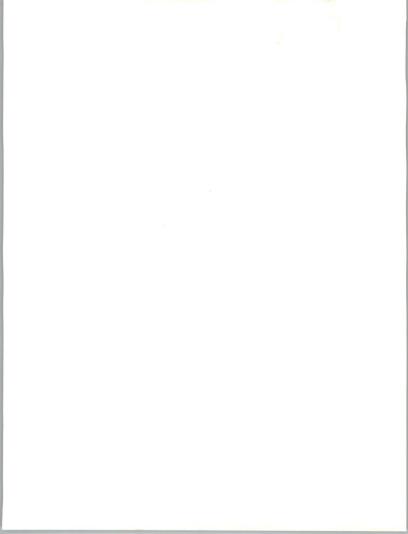
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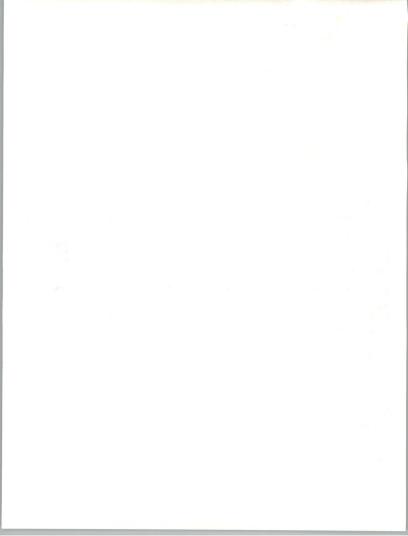
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INPUT

Information Services Industry

Electronic Data Interchange Program—U.S.



-Information Services Industry

Electronic Data Interchange Program—U.S.

PLAN FOR SUCCESS

INPUT's EDI Program is a continuing service that provides timely and accurate intelligence on a quickly growing network service application. How much you know about EDI and when you find out could spell the difference between success or failure in your EDI endeavors.

ANALYSIS REPORTS

EDI Intertrends—North America/Europe
Two studies, results of in-depth interviews with
EDI users, network service companies, software
firms, and professional service providers,
analyze the EDI market for 1989 to 1994. User
expenditures for EDI services and products are
forecast. Examines trends and directions.

Advanced EDI Services

Examines user needs and vendor directions in providing a range of value-added services in association with EDI, including: graphics, EDI/ EFT, data bases and catalogs, on-network translation, interactive EDI, priority delivery options, hardcopy and FAX conversions, etc.

EDI User Case Studies

Drawing on INPUT's experience with our 1988 User Case Studies Report, this user-oriented report describes developments at several companies implementing EDI solutions. Characteristics of success and failure are analyzed.

U.S. Federal Government impact on EDI The Federal Government will be a major force in the implementation of EDI in the U.S. This report examines its direct role in implementing EDI with its 500,000 suppliers and also its influence through standards and regulation.

EDI STANDARDS REFERENCE GUIDE

This compendium of EDI standards in U.S., Europe, and other geographic sectors is constantly updated. It provides a reference guide to relevant standards, significant changes, and responsible standards organizations.

EDI REPORTER NEWSLETTER

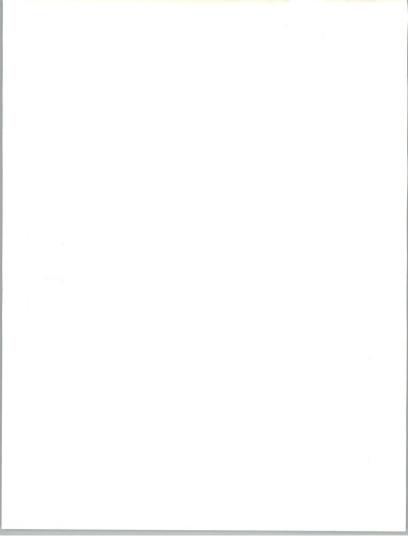
The latest information on vital EDI issues, events, vendor actions, and user experiences are presented in this monthly, international newsletter. First published in early 1987, EDI Reporter has become the most relied-upon source of timely EDI information.

EDI CONFERENCES

INPUT will conduct *two* EDI conferences in 1989—one in San Francisco and one in London. Each conference presents forecasts, trends, and directions from EDI users, vendors, and INPUT consultants. Each conference includes a unique social event for informal information interchanges.

MULTICLIENT STUDY

INPUT proposes to carry out a multiclient research project on Electronic Medical Claims. This project will include a seminar.



CLIENT SUPPORT

Access to INPUT Consultants

Clients receive continuous support from INPUT's consultants and executives. Call them for reactions and opinions.

"Hotline" Inquiry Service

The "Hotline" Inquiry Service provides fulfillment of 'short-term' research needs (requiring less than two hours) as well as clarification/amplification of report and presentation data.

Client Conference

This annual conference enables INPUT's clients to be updated on key strategic industry trends and developments, as well as to meet senior staff from other INPUT clients. Attendance at this conference is available at a reduced fee for full subscribers.

RELATED SERVICES

- Multinational Network Program provides information for planning and operating multinational telecommunications networks.
- Market Analysis Program analyzes the computer/communications software and services markets in the U.S. and Europe.
- Custom Research and Consulting projects analyze market opportunities, user needs, competitive environment, acquisition targets, etc.
- Consultant Presentations—INPUT's consultants are available to provide presentations for planning meetings, user groups, or other functions.

PROGRAM DESCRIPTION

EDI ANALYSIS REPORTS

- · EDI Intertrends-North America
- EDI Intertrends—Europe
- Advanced EDI Services
- EDI User Case Studies
- · U.S. Federal Government Impact on EDI

EDI STANDARDS REFERENCE GUIDE

- · U.S., Europe, and Other Areas
- Standards Organizations
- · Standards and Changes

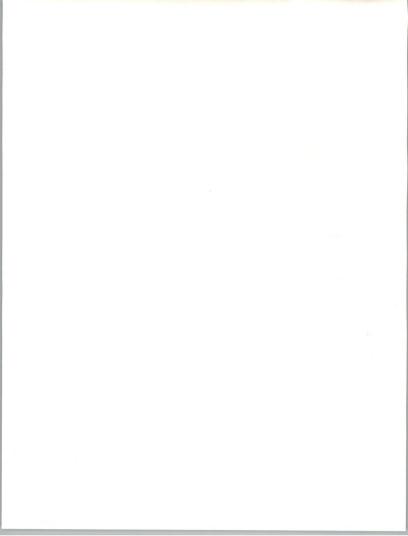
FDI REPORTER NEWSLETTER

- · Monthly
- · Issues, Events, Interviews
- Users, Vendors
- International Scope

FDI INDUSTRY CONFERENCES*

- Two-Day, Users/Vendors, San Francisco
- · Two-Day, Users/Vendors, London

- · Access to INPUT Consultants
- "Hotline" Inquiry Service
- Client Conference
- U.S. clients may attend the London EDI Conference at an incremental fee.



INPUT provides planning information, analysis, and recommendations to managers and executives in the information systems industries. Through market research, technology forecasting, and competitive analysis, INPUT supports client management in making informed decisions.

Continuous advisory services, proprietary research/consulting, merger/ acquisition assistance, and multiclient studies are provided to users and vendors of information systems and services (software, processing services, turnkey systems, systems integration, professional services, communications services, systems/software maintenance and support).

Many of INPUT's professional staff members have more than 20 years' experience in their areas of specialization. Most have held senior management positions in operations, marketing, or planning. This expertise enables INPUT to supply practical solutions to complex business problems.

Formed as a privately held corporation in 1974, INPUT has become a leading international research and consulting firm. Clients include more than 100 of the world's largest and most technically advanced companies.

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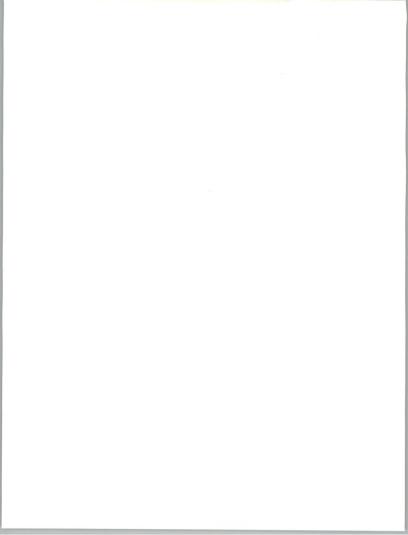
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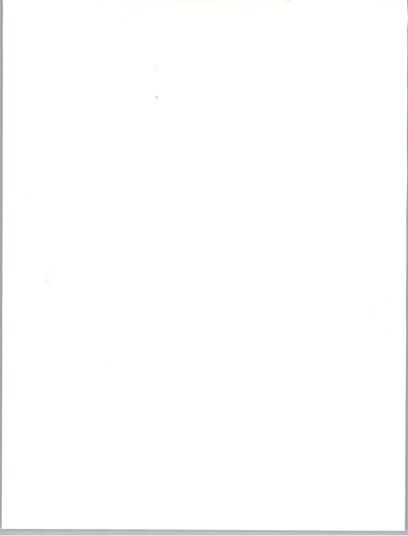
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Information Services Industry

Electronic Data Interchange Programme—Europe



- Information Services Industry

Electronic Data Interchange Programme—Europe

PLAN FOR SUCCESS

INPUT's EDI Programme is a continuing service that provides timely and accurate intelligence on a quickly growing network service application. How much you know about EDI and when you find out could spell the difference between success or failure in your EDI endeavors.

ANALYSIS REPORTS

EDI Intertrends—North America/Europe
Two studies that analyse the EDI market for
1989 to 1994 as a result of in-depth interviews
with EDI users, network service companies,
software firms and professional service
providers. User expenditures for EDI services
and products are forecast. Examines the entire
North American and Western European EDI
market, trends and directions.

Advanced EDI Services

Examines user needs and vendor directions in providing a range of value-added services in association with EDI, including: graphics, EDI/ EFT, databases and catalogs, on-network translation, interactive EDI, priority delivery options, hardcopy and FAX conversions, etc.

EDI User Case Studies

Drawing on INPUT's experience with our 1988 User Case Studies Report, this user-oriented report will describe developments at several companies implementing EDI solutions.

EDI STANDARDS REFERENCE GUIDE

This compendium of EDI standards in U.S., Europe and other geographic sectors is constantly updated. It provides a reference guide to relevant standards, significant changes and responsible standards organisations.

EDI REPORTER NEWSLETTER

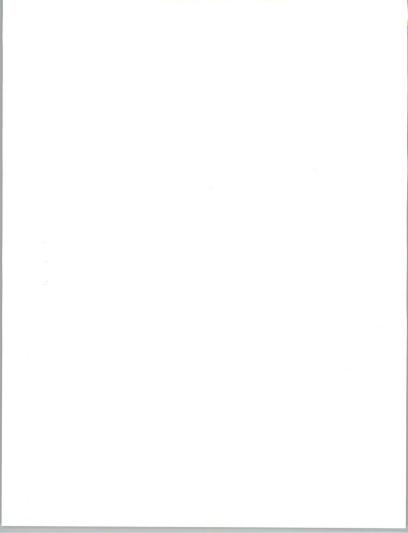
The latest information on vital EDI issues, events, vendor actions and user experiences are presented in this monthly international newsletter. First published in early 1987, EDI Reporter has become the most relied upon source of timely EDI information.

EDI CONFERENCES

INPUT will conduct two EDI conferences in 1989—one in San Francisco and one in London. Each conference presents forecasts, trends, and directions from EDI users, vendors and INPUT consultants. Each conference includes a unique social event for informal information interchanges.

MULTICLIENT STUDY

INPUT proposes to carry out a multiclient research project in the U.S. on Electronic Medical Claims. This project will include a seminar.





CLIENT SUPPORT

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Held in London during the fourth quarter of 1989, this annual conference enables INPUT's clients to be updated on key strategic information industry trends and developments, as well as to meet senior staff from other INPUT clients. Attendance at this conference is available at a reduced fee for full subscribers.

RELATED SERVICES

- Multinational Network Program provides information for planning and operating multinational telecommunications networks.
- Market Analysis Programme analyses the computer/communications software and services markets in the U.S. and Western Europe.
- Vendor Analysis Programme provides company profiles and support data on U.S. and European software and services vendors.
- Custom Research and Consulting projects analyze market opportunities, user needs, competition, acquisition targets, etc.
- Consultant Presentations—INPUT's consultants are available to provide presentations for planning meetings, user groups or other functions.

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- FDI Intertrends—North America
- EDI Intertrends—Europe
- Advanced EDI Services
- EDI User Case Studies

FDI STANDARDS REFERENCE GUIDE

- · U.S., Europe and other areas
- Standards Organisations
- · Standards and Changes

EDI REPORTER NEWSLETTER

- Monthly
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- International Scope

FDUINDUSTRY CONFERENCES*

- Two-day, Users/Vendors, San Francisco
- · Two-Day, Users/Vendors, London

- · Access to INPUT Consultants
- · "Hotline" Inquiry Service
- · Joint Client Conference

European clients may attend the San Francisco EDI Conference at an incremental fee.



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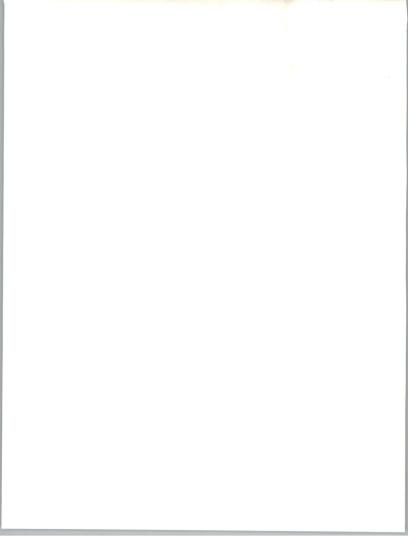
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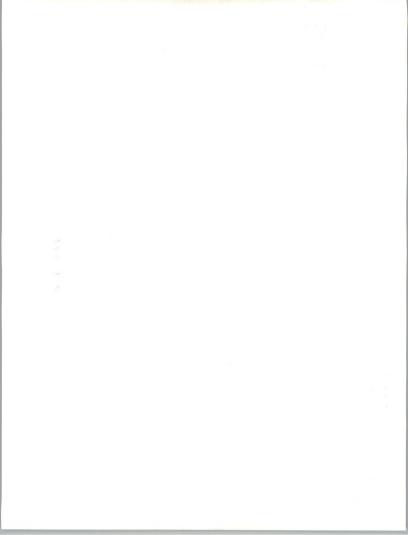
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Information Services Industry

Market Analysis Program— U.S.



-Information Services Industry

Market Analysis Program—U.S.

INFORMATION SERVICES OPPORTUNITY

The Information Services market in the U.S. is over \$90 billion in 1989 and will reach over \$180 billion by 1994. The Market Analysis Program provides market intelligence and expert opinion on the developments and factors that affect your business in this dynamic, fragmented market.

MARKET ANALYSIS REPORTS

Each report contains market forecasts for 1989-1994, overall and by market component. Where appropriate industry sector and cross-industry market forecasts are included with corresponding trend analysis. Leading vendors are profiled and market shares presented. Market forces, trends, and issues are analyzed.

Applications Software Products and Turnkey Systems

Markets are forecast by target platform. Lease/ purchase, maintenance, support, and pricing issues are analyzed.

System Software Products

Markets are forecast by target platform. Pricing, distribution, and marketing issues are analyzed.

Professional Services

Industry issues, such as the impact of systems integration and trends in contracting methods, are examined.

Systems Integration

Systems Integration markets are analyzed by component and by type (application, network, and data). Focus is on commercial markets, which are analyzed by industry sector.

Processing Services

Market dynamics vis-a-vis in-house vs. processing services are examined as well as the impact of distributed processing.

Network Services

Network Services markets are analyzed by application and delivery mechanism. Network management components are forecast.

INDUSTRY SECTOR/CROSS-INDUSTRY REPORTS

Each of 15 industry sectors and 7 cross-industry functional areas are examined in this series of reports. Market specific forecasts by type of service, market share data, and profiles of leading vendors are included in each report. IS trends, industry demographics, major user issues and expenditure patterns by customer size are presented.

ISSUE STUDIES

Acquisitions in the Information Services Industry This report predicts the impact of acquisitions on the industry structure over the next 5 years. It examines the role of specific third parties, the acquirors' objectives and specific programs, and the reasons for acquisition by acquired companies.

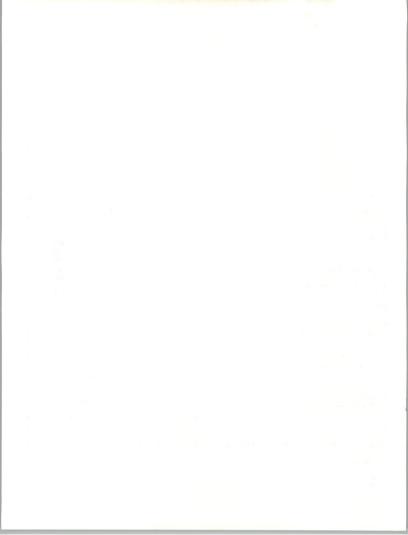
Personal Computer Software Products Markets, 1989-1994

Forecasts are provided by type of software, target platform, and distribution channel. The impact of networked systems, minicomputers, market saturation, new pricing strategies and other key factors are analyzed.

UNIX and UNIX-related Product Markets, 1989-1994

The plans of software product developers and major expenditures for the use of UNIX are analyzed. Strategies of vendors such as IBM, DEC, Sun Microsystems, and AT&T are considered and market forecasts provided by type of product.

User Requirements in Network Management Analyzes user requirements for network management. It considers methods and procedures, tools used and needed, needs for outside services, and major trends in management of dieital networks.



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Client Conference

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RELATED SERVICES

- Information Services Industry Seminar—this 2day seminar covers industry trends, issues, and forecasts.
- The Vendor Analysis Program provides company profiles and support data on information services vendors in North America and Europe.
- Market Analysis Program—Europe analyzes the computer software and services markets in Europe
- Custom Research and Consulting projects analyze market opportunities, user needs, competitive environment, acquisition targets, etc.
- Consultant Presentations—INPUT's consultants are available to provide presentations for planning meetings, user groups, or other functions.

PROGRAM DESCRIPTION

INDUSTRY SECTOR/CROSS-INDUSTRY REPORTS

- 15 Industry Sectors
- 7 Cross-Industry Functions
- Market Forecasts, 1989-1994
- Competitive Analysis
- · Issue and Trend Analysis

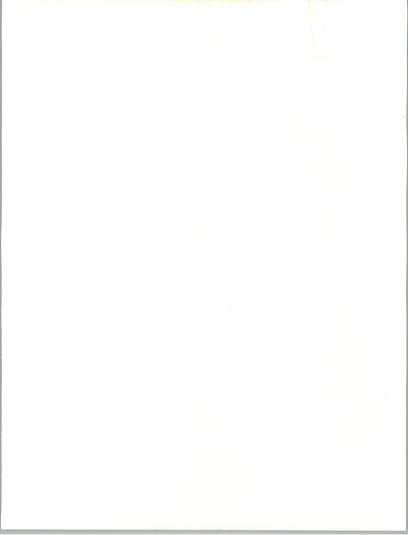
MARKET ANALYSIS REPORTS

- · 7 Major Types of Service
 - Applications Software Products
 - Systems Software Products
 - Turnkey Systems
 - Professional Services
- Systems Integration
- Processing Services
- Network Services
- Network Services
- Market Forecasts, 1989-1994
- · Competitive Analysis
- Issue and Trend Analysis

ISSUE STUDIES

- Acquisitions in the Information Services Industry
- Personal Computer Software Products Markets, 1989-1994
- User Requirements in Network Management
 UNIX and UNIX-related Product Markets.
 - UNIX and UNIX-related Product Markets
 1989-1994

- · Access to INPUT Consultants
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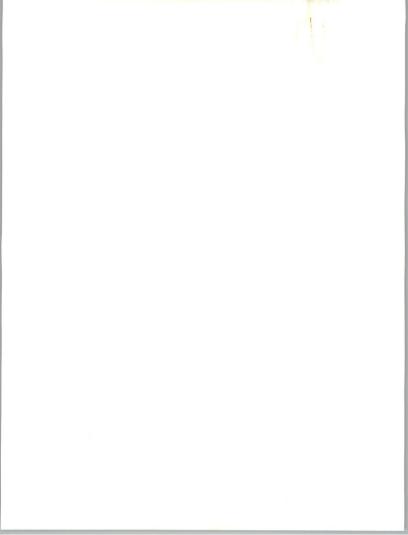
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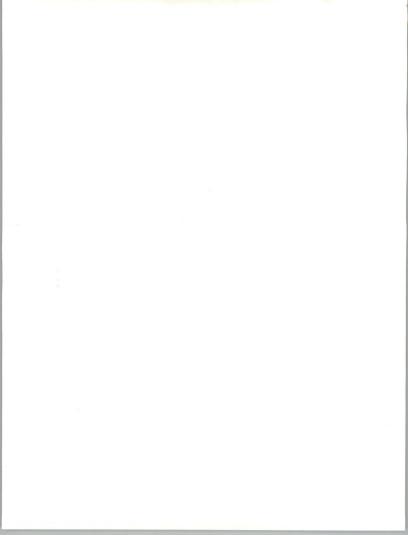
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International Telecommunications Industry

National Network Program—U.S.



International Telecommunications Industry

National Network Program—U.S.

TELECOMMUNICATIONS NETWORK SERVICES WILL CHANGE THE WORLD

Networks are critical to the future of government, industrial, commercial, and consumer development. Organizations can do it themselves or buy services. But what services? when? for how much? from whom? are questions that must be answered in planning telecommunications networks. The National Network Planning Program addresses these questions.

The National Network Planning Program focusses on U.S. telecommunications services. It provides information and support on vendor capabilities and offerings, as well as trends for individual telecommunications services. User needs and service opportunities are identified.

This program provides essential intelligence for network planners and managers operating U.S. networks or selling services to meet user needs.

SCOPE

MEDIA

- VoiceMessage
- Data
- Image/Video

NETWORK SERVICES

- Network Management
 - Systems
 - Software
 - Services
- Value Added Services
 - Electronic Mail Services
- EDI Services (summarized from INPUT's EDI Program)
- Other Services

CONTINUOUS SERVICES

Connectivity U.S.

This publication provides intelligence on developments in U.S. network services. New services (and discontinued ones), changes in laws/regulations, vendor alliances and contracts, and key events are reported with INPUT commentary.

Network Services Trends Assessments Network services are assessed and their markets forecast through a series of publications on subjects such as network management, ISDN, VSAT, WANs, LANs, etc.

Telecommunications Services Vendor Profiles Descriptions of the products, services, structure, marketing characteristics, operational characteristics, and financial performance of public and 'hidden' vendors (subsidiaries, private companies, etc.) are provided through vendor profiles.

NETWORK ISSUE REPORTS

Network Management—User Requirements This report analyzes user requirements for effective network management. It considers methods and procedures, tools used and needed, needs for outside services, and major trends in management of integrated, digital networks.

Network Management—Vendor Initiatives Vendor initiatives to meet the growing need for effective network management are presented. Major software and hardware tools available are analyzed, and tools needed to meet future requirements identified. Tools such as NetView are considered as well as the use of standalone network management facilities.





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On-Site Visit

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Telecommunications Network Conference INPUT analyses and forecasts of network services trends are presented and discussed: client issues are discussed in group forums/working sessions.

RELATED SERVICES

- Multinational Network Program provides vendor and service data for over 40 countries.
- Electronic Data Interchange Program provides information on EDI developments and markets in North America and Europe.
- Custom Research and Consulting projects provide analysis of user needs, competitive analysis, vendor selection, partnering/ acquisition services, etc.

PROGRAM DESCRIPTION

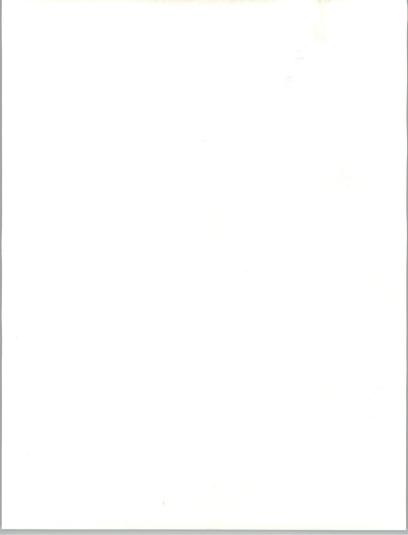
CONTINUOUS SERVICES

- Connectivity U.S.
- Telecommunications Services Vendor Profiles
- Network Services Trends Assessments

NETWORK ISSUE REPORTS

- Network Management— User Requirements
- Network Management— Vendor Initiatives

- Access to INPUT Consultants
- "Hotline" Inquiry Service
- On-Site Visit
- Telecommunications Network Conference



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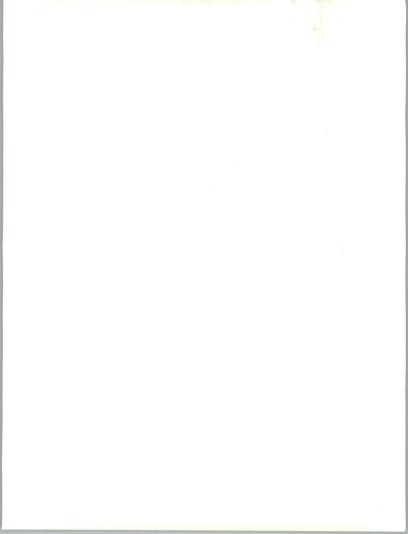
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Information Systems Industry

Systems Integration Program

-Information Systems Industry

Systems Integration Program

THE SYSTEMS INTEGRATION OPPORTUNITY

Systems Integration (SI) is the provision of a total solution for complex information systems requiring multiple products and services. It is of strategic interest and importance to both users and vendors.

The urgency of large-scale project development requirements, the multivendor nature of engagements, the absence of acceptable off-the-shelf solutions, and the user desire for single-vendor interfaces are all contributing to the shift to the SI approach. In this approach vendors take responsibility for systems development and implementation. This can also lead to systems operations contracts.

INPUT's Systems Integration Program provides answers to the questions raised in this rapidly changing market. It is based on over 5 years of research into this area: INPUT characterized Systems Integration' in 1983 as "the two magic words that could change the whole information systems industry."

CONFERENCE AND SEMINARS

Systems Integration Industry Conference This conference provides competitive and market information. Key industry trends and developments are examined. Buyer issues and opinions are presented.

Systems Integration Program Seminar
This seminar is an interactive work group session
for program clients only. The results of current
research are reviewed. Discussions on industry
developments, market acceptance of the concept,
and marketing factors are included.

MARKET ANALYSIS REPORTS

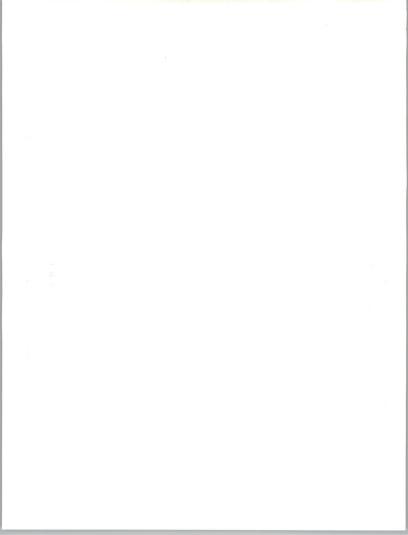
Systems Integration Market Analysis—U.S.A. Systems Integration Market Analysis—Europe These two reports examine Systems Integration industry trends and issues in the U.S. and Western Europe. User expenditures are forecast for the next 5 years by type of SI (application, network, data) by component (computer equipment, telecommunications equipment, software packages, professional services, and associated services) and by industry sector. Particular attention is paid to commercial opportunities: federal systems integration is covered in detail in another report. The European report contrasts experiences in Europe with those in the U.S.

Competitive Analysis of Systems Integration Vendors

This report analyzes vendors by industry sector served, annual revenues, contract size, and contract type. In-depth vendor profiles are provided. Vendor strategies and implementation approaches are analyzed, particularly sub-contract and partner relationships. The importance of various service components, such as financing and systems operations, is examined.

Case Studies in Systems Integration
Vendor and user perspectives are presented in this
report. The focus is on approach selection, initial
negotiations, vendor selection and contract
considerations, alliances, implementation, and postimplementation relationships. Characteristics of
success and failure are determined. Strategies and
recommendations resulting from analysis of these
case studies are presented.

Project Management in Systems Integration
The role of project management capabilities in
winning and operating SI contracts is examined in
this report. It analyzes user expectations of vendor
project management skills. The role of project
management technology (proprietary and public) in
vendor offerings is analyzed.



CLIENT SUPPORT

Access to INPUT Consultants

Clients receive continuous support from INPUT's consultants and executives. Call them for reactions and opinions.

"Hotline" Inquiry Service

The "Hotline" Inquiry Service provides fulfillment of 'short-term' research needs (requiring less than two hours) as well as clarification/amplification of report and presentation data.

On-Site Visit

An INPUT consultant presents research results and industry forecasts at your site. Your issues and interests are discussed together with industry trends.

Joint Client Conference

This annual conference enables INPUT's clients to be updated on key strategic industry trends and developments, as well as meet senior staff from other INPUT clients. Attendance at this conference is available at a reduced fee for full subscribers.

RELATED SERVICES

- Market Analysis Program analyzes the computer/communications software and services markets in the U.S. and Europe.
- Vendor Analysis Program provides company profiles and support data on information services vendors in North America and Europe.
- Custom Research and Consulting projects analyse market opportunities, user needs, competitive environment, acquisition targets, etc.
- Consultant Presentations—INPUT's consultants are available to provide presentations for planning meetings, user groups, or other functions.

PROGRAM DESCRIPTION

MARKET ANALYSIS REPORTS

- Systems Integration Market Analysis— U.S.A.
- Systems Integration Market Analysis— Europe
- Competitive Analysis of Systems Integration Vendors
- · Case Studies in Systems Integration
- Project Management in Systems Integration

SYSTEMS INTEGRATION INDUSTRY CONFERENCE

SYSTEMS INTEGRATION PROGRAM SEMINAR

CLIENT SUPPORT

- · Access to INPUT Consultants
- "Hotline" Inquiry Service
- · Joint Client Conference
- · On-Site Visit

About INPUT

INPUT provides planning information, analysis, and recommendations to managers and executives in the information systems industries. Through market research, technology forecasting, and competitive analysis, INPUT supports client management in making informed decisions.

Continuous advisory services, proprietary research/consulting, merger/ acquisition assistance, and multiclient studies are provided to users and vendors of information systems and services (software, processing services, turnkey systems, systems integration, professional services, communications services, systems/software maintenance and support).

Many of INPUT's professional staff members have more than 20 years' experience in their areas of specialization. Most have held senior management positions in operations, marketing, or planning. This expertise enables INPUT to supply practical solutions to complex business problems.

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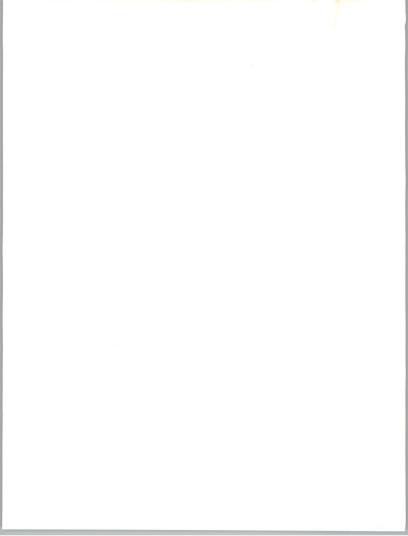
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Tokyo 101, Japan

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INPUT

U.S. Information Systems and Services Industry

Federal Information Systems and Services Program



U.S. Information Systems and Services Industry

Federal Information Systems and Services Program

FEDERAL MARKET OPPORTUNITY

The federal government will spend more than \$18 billion dollars annually on computer systems, computer services, software, and communications by 1992.

The majority of these dollars will be won by vendors well informed about federal procurement plans and practices. INPUT's Federal Information Systems and Services Program can help you win federal business.

PROCUREMENT ANALYSIS REPORTS

These reports, issued monthly, identify and track individual Defense and Civil Agency procurement opportunities up to five years in advance of RFP release; indexed by agency, fiscal year of start, and system/service mode.

PROCUREMENT ANALYSIS REPORTS

Agency Name Program Title

Funding by Fiscal Year

Procurement Schedule Target Dates

- Draft
 - CBD Announcement
 - Pre-Bid Conference
 - RFP-RFQ Release
 - Bid Due Date
- Dia Dac Dat
- Award Date

Description of Program

Systems/Services to Be Acquired

Contract Types

Contract Duration

Contracting Office (Name and Address)

Program Office (Name and Address)

Background/Function

Analysis

Acquisition Plan

Awards to Date

MARKET ANALYSIS REPORTS

Each Market Analysis Report contains 5-year market forecasts.

Federal Microcomputer Market

Analyzes the federal market for microcomputers. Discusses applications, organizational, targets and software strategies. Assesses the growth of government contracts for microcomputers and the impact on competition.

Defense Logistics Agency Information Services Market

Addresses the growing importance of automation in providing logistics support. Discusses the status and future of the Logistics System Modernization Program, as well as the degree of systems standardization throughout DLA.

Federal Computer Security Market

Analyzes the market for hardware, software, and services to support federal security concerns. Assesses present and future compliance with the Computer Security Act of 1986, and its impact on market trends.

Federal Professional Services Market

Forecasts the professional services market, including consulting, education, training, programming and analysis, operational support (facilities management), and additional areas.

Federal Systems Integration Market

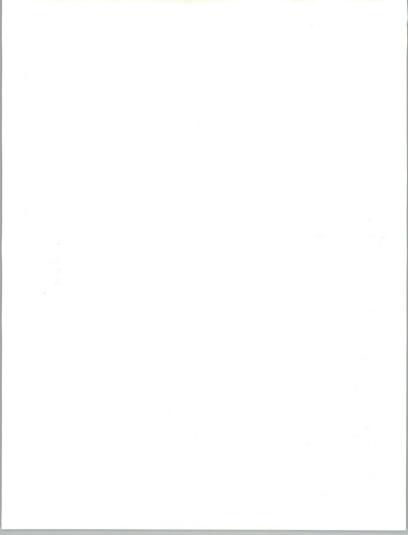
Forecasts the federal systems integration market by component. Analyzes agency trends toward fewer and larger procurements and the resulting impact on teaming arrangements among vendors.

Federal Processing Services and Operational Support Markets

Discusses the forecasts and relationship of these two market segments. Analyzes trends, agency strategies, and procurement opportunities.

Federal Software Products and Related Services Market

Forecasts software products and related services markets. Analyzes the impact of the emphasis OMB is placing on software products, as well as governmentwide trends in software certification.





FEDERAL SYSTEMS AND SERVICES CONFERENCE

Two-day conference, held in Washington, D.C., covers INPUT federal market research. Expenditure forecasts are presented together with presentations by government and industry leaders on trends, policies, and methods.

CLIENT SUPPORT

Access to INPUT Consultants

Clients receive continuous support from INPUT's consultants and executives. Call them for reactions and opinions.

"Hotline" Inquiry Service

The "Hotline" Inquiry Service provides fulfillment of 'short-term' research needs (requiring less than two hours) as well as clarification/amplification of report and presentation data. It handles FOIA requests (at nominal additional fees)

Federal Information Center

Clients have access to INPUT's Federal Information Center which houses hundreds of agency planning, budget, and procurement documents, and a wide array of gevernment-related research sources and all other INPUT program reports.

INPUT Client Conference

This annual conference for all INPUT's clients is on key strategic industry trends and developments. INPUT forecasts are presented and discussed. Attendance at this conference is available at a reduced fee for full subscribers.

RELATED SERVICES

- Custom Research and Consulting projects can provide agency research, competitive analysis, acquisition search, contract award research, agency selection practice assessment, and specialized forecasting.
- Consultant Presentations—INPUT's consultants are available to provide presentations for planning meetings, user groups, or other functions.

PROGRAM DESCRIPTION

PROCUREMENT ANALYSIS REPORTS

- · Defense & Civil Agencies
- Indexed by Agency, Fiscal Year Start, and Systems/ Service Mode
- · Monthly Reports

MARKET ANALYSIS REPORTS

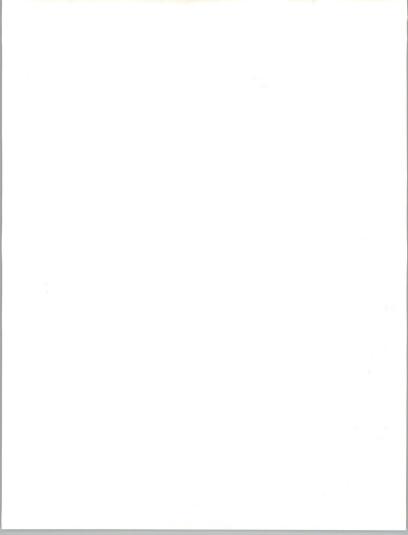
- · Federal Microcomputer Market
- Defense Logistics Agency Information Services Market
- · Federal Computer Security Market
- Federal Professional Services Market
- · Federal Systems Integration Market
- Federal Processing Services & Operational Support Markets
- Federal Software Products & Related Services Market

FEDERAL SYSTEMS & SERVICES CONFERENCE

· 2-day, Washington, D.C.

CLIENT SUPPORT

- · Access to INPUT Consultants
- · "Hotline" Inquiry Service
- · Client Conference
- Federal Information Center



About INPUT

INPUT provides planning information, analysis, and recommendations to managers and executives in the information systems industries. Through market research, technology forecasting, and competitive analysis, INPUT supports client management in making informed decisions.

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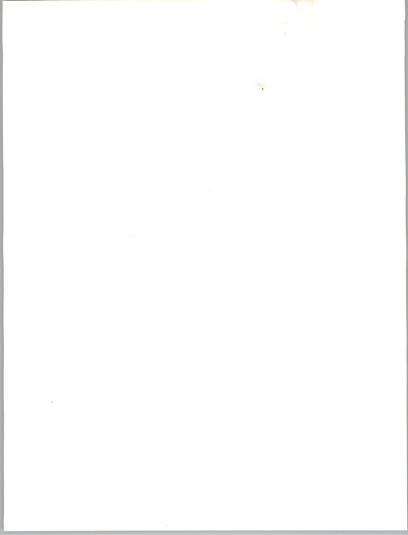
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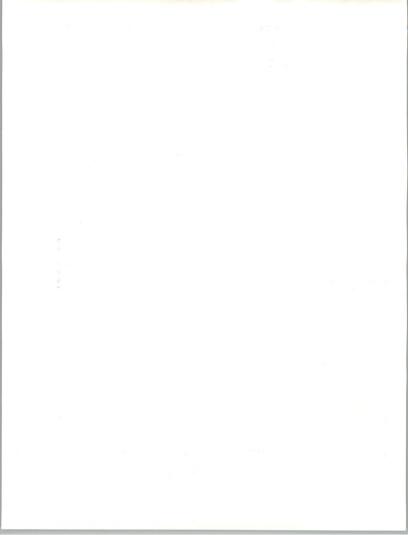
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INPUT

Information Systems Industry

Information Systems Program



-Information Systems Industry

Information Systems Program

CRITICAL ROLE OF INFORMATION SYSTEMS

Information systems will play a critical role in an organization's competitive position, often making the difference between profit and loss. The Information Systems (IS) organization must respond to this challenge as well as meet demands for quality, fast response, and controlled spending.

INPUT's Information Systems Program has been operated for 10 years to provide IS managers and planners with industry intelligence to assist them in addressing these issues. This year's program emphasizes the analysis of external sources of solutions.

REPORT SERIES

Information Systems Management in the 1990s This report analyzes technological development, business factors, and other issues that will significantly affect Information Systems management in the 1990s. Changes in expenditure patterns and organizational responsibilities are examined, particularly with reference to the management of technology deployment.

Data Base Systems Developments Experiences with, and plans for, the use of relational and distributed DBMS are evaluated in terms of applications use, functions affected, organization units using them, and results of their use.

Application Solutions Buying Process Approaches being used by buyers to identify, select, and acquire applications solutions (software products, turnkey systems, processing services, etc.) are researched for this report.

Customer Service Market Developments This report examines one of the areas of most significant change, that of equipment and software maintenance and support. Trends and expenditure patterns in these functions are presented.

Personal Computer Software Developments, 1989-1994

The impact of networked systems, minicomputers, market saturation, new pricing strategies, and other key factors are analyzed.

UNIX and UNIX-related Product Developments, 1989-1994

The plans of software product developers and major organizations for the use of UNIX are analyzed. Strategies of vendors such as IBM, DEC, Sun Microsystems, and AT&T are presented.

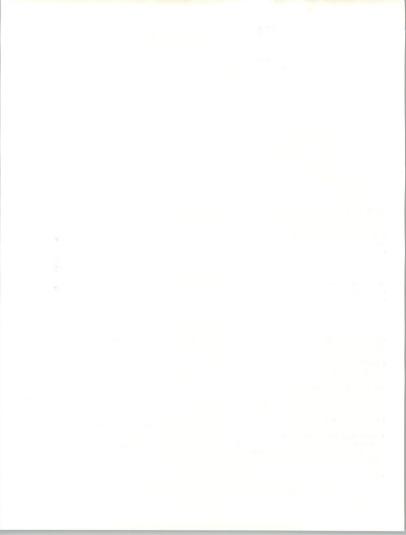
User Requirements for Network Management This report analyzes user requirements for network management. It considers methods and procedures, tools used and needed, needs for outside services, and major trends in management of digital networks.

Case Studies in Systems Integration
Vendor and user perspectives are presented in this
report. Characteristics of success and failure are
determined.

Project Management in Systems Integration The role of project management capabilities in systems integration contracts is examined in this report. The role of project management technology (proprietary and public) is analyzed.

Information Services Developments, 1989-1994 This report examines changes in each information service over this period: applications software products, systems software products, turnkey systems, systems integration, professional services, processing services, and network services.

Acquisitions in the Information Services Industry This report predicts the impact of acquisitions on the industry over the next 5 years. It examines the acquirors' objectives and specific programs, and the reasons acquired companies were acquired.





VENDOR INFORMATION

You have access to information in INPUT's files on over 4,000 information services vendors in U.S., Europe, and elsewhere. Hundreds of the most significant companies are profiled. Most of these companies are hidden' vendors—private companies or divisions of large companies.

You may select from the profiles that have been produced: use the "Hotline" service to get information when you need it.

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RELATED SERVICES

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- Consultant Presentations—INPUT's consultants are available to provide presentations for planning meetings, user groups, or other functions.

PROGRAM DESCRIPTION

REPORT SERIES

- Information Systems Management in the 1990s
- · Data Base Systems Developments
- Application Solutions Buying Process
- · Customer Service Market Developments
- Personal Computer Software Developments, 1989-1994
- UNIX and UNIX-related Product
- Developments, 1989-1994

 User Requirements for Network
- Management

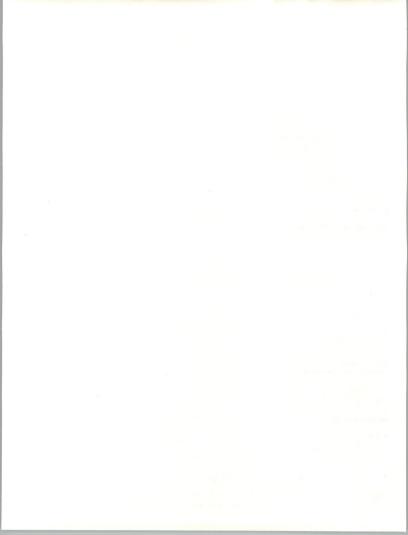
 Case Studies in Systems Integration
- Project Management in Systems
- Integration
 Information Services Developments, 1989-1994
- Acquisitions in the Information Services Industry

VENDOR INFORMATION

- Company Profiles
- Access to 4.000 Vendor Files
- · Inquiry Service

CLIENT SUPPORT

- · Access to INPUT Consultants
- · "Hotline" Inquiry Service
- · On-Site Visit
- Client Conference



About INPUT

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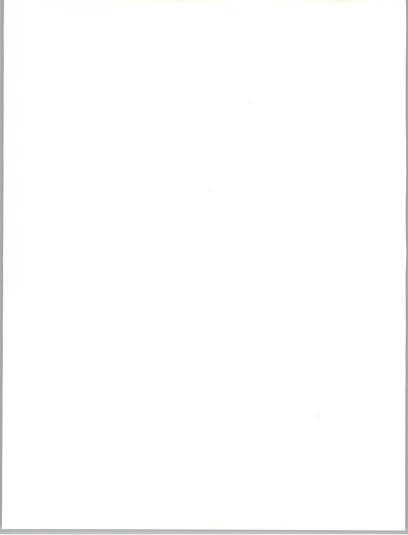
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Information Services Industry

Market Analysis Program— Information Systems Module

-Information Services Industry



Information Systems Module

CRITICAL ROLE OF INFORMATION SYSTEMS

Information systems play a critical role in a company's competitive position, often making the difference between company profit and loss. The Information Systems (IS) organization must respond to this challenge as well as meet demands for quality, fast response, and controlled spending.

Vendors, particularly software suppliers, must understand the factors influencing the 15 organization and its interactions with users. The Information Systems Module of INPUT's Market Analysis program provides insight into these areas.

The module is designed and supported by experienced IS executives who also understand the vendor environment.

CLIENT SUPPORT

Access to INPUT Consultants

As a client to the Information Systems Module of the Market Analysis Program, you receive the special attention of INPUT's IS experts. They will interpret your marketing questions vis-a-vis IS organizations and deliver measured responses.

On-Site Visit

An INPUT consultant presents research results and analysis at your site. Your issues and interests are discussed together with industry trends.

REPORT SERIES

Information Systems Management in the 1990s

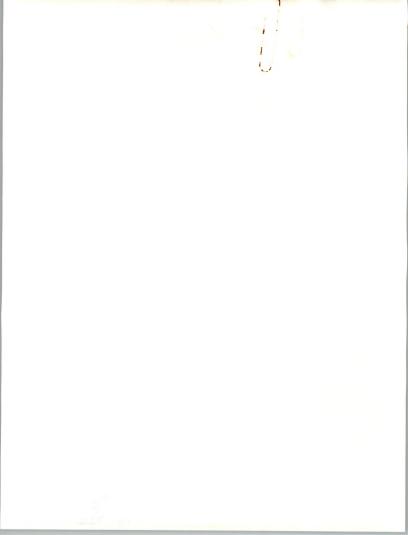
This report analyzes technological development, business factors, and other issues that will significantly affect Information Systems management in the 1990s. Changes in expenditure patterns and organizational responsibilities are examined, particularly with reference to the management of technology deployment.

The impact on vendor marketing and sales strategies are evaluated. Recommendations for action are presented, particularly with reference to organizational and strategy responses.

Data Base Systems Developments

Experiences with, and plans for, the use of relational and distributed DBMS are evaluated in terms of applications use, functions affected, organization units using them, and results of their use. The impact on software-based vendors of all types is examined. Recommendations for the effective use of such products are presented.

Application Solutions Buying Process
Approaches being used by buyers to identify,
select, and acquire applications solutions
(software products, turnkey systems,
processing services, etc.) are researched for this
report. Particular attention is paid to
integration factors. Specific issues examined
include standards implications, maintenance
and support, user involvement, and evaluation
criteria. Recommendation for making this a



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INPUT

Information Systems Industry

Customer Service Program— U.S.

Customer Service Program—U.S.

EFFECTIVE PLANNING FOR EFFECTIVE PERFORMANCE

The Customer Service Program—U.S. evaluates, projects, and recommends changes in the computer equipment maintenance and software support fields. It emphasizes the determination of user needs and vendor performance in meeting these needs.

Through research-based studies and support services the program provides information you need to forecast service requirements, analyze competition, and address the challenges of new technology.

SCOPE

The program provides an overall examination of the computer customer service industry through a major market report, user requirements reports, vendor analysis reports, newsletters, and support services. It contains four modules, each of which addresses one segment of the industry in detail:

> Large Systems Midrange Systems PCs/Workstations Third-Party Maintenance

Based on your needs, you may select all or any combination of the four modules.

"CUSTOMIZED" CUSTOMER SATISFACTION SURVEY

INPUT conducts a customer satisfaction survey for each subscribing company. INPUT surveys up to fifty customers from names you provide. You receive a proprietary report, and the data is incorporated into INPUT's data base.

CUSTOMER SERVICE MARKET REPORT

This major report:

- Presents forecasts of user expenditures for service for each market category
- Examines key customer service issues
 Identifies trends that could help or hinder
- success
- Pinpoints new opportunities for service revenue
- · Recommends specific action to increase revenue

CUSTOMER SERVICE USER REQUIREMENTS REPORTS

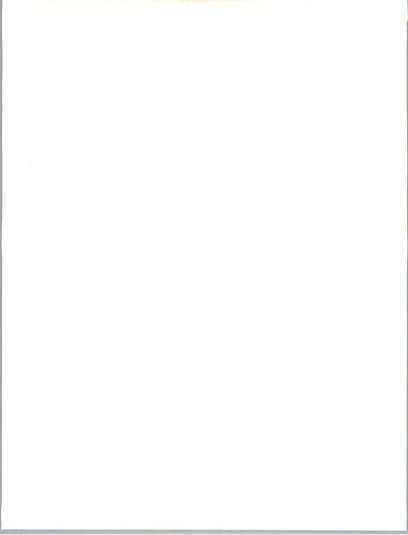
Four Customer Service User Requirements Reports are produced: Large Systems, Midrange Systems, PCs/Workstations, and Third-Party Maintenance (TPM). Each report measures the importance of service components and user satisfaction with vendor performance for:

- Equipment maintenance
- Software support
- Professional services
- Education and training services
- Documentation

CUSTOMER SERVICE VENDOR ANALYSIS REPORTS

Four Customer Service Vendor Analysis Reports are produced: Large Systems, Midrange Systems, PCs/Workstations, and TPM. Each report:

- · Profiles key service vendors
- Analyzes service discounting, warranty, and pricing practices and trends
- Addresses marketing tactics and strategies
- Examines specific service offerings





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"Hotline" Inquiry Service

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Customer Service Newsletter

Questions posed by our clients through the "Hotline" Inquiry Service along with answers are reported. Current topics in the U.S. and Europe in customer service are analyzed—e.g., new vendor pricing strategies or service offerings.

On-Site Visit

An INPUT consultant presents research results and industry forecasts at your site. Your issues and interests are discussed together with industry trends.

Customer Service Conference

INPUT analyses and forecasts are presented and discussed. Vendor strategies and key industry trends will be presented.

Joint Client Conference

This annual conference enables INPUT's clients to be updated on key strategic industry trends and developments, as well as to meet senior staff from other INPUT clients. Attendance at this conference is available at a reduced free for full subscribers.

RELATED SERVICES

- Customer Service Program—Europe covers the European equipment and software maintenance and support industry.
- Custom Research and Consulting projects analyze market opportunities, user needs, competitive environment, acquisition targets, etc.
- Consultant Presentations—INPUT's consultants are available to provide presentations for planning meetings, user groups, or other functions.

PROGRAM DESCRIPTION

CUSTOMER SERVICE MARKET REPORT

- Contains Market Forecasts (1989-1994)
- Customer Service Market Categories:
 - Large Systems
 - Midrange Systems
 - PC/Workstations
 - Third-Party Maintenance

LARGE SYSTEMS MODULE

- User Requirements Report
- Vendor Analysis Report

MIDRANGE SYSTEMS MODULE

- · User Requirements Report
- · Vendor Analysis Report

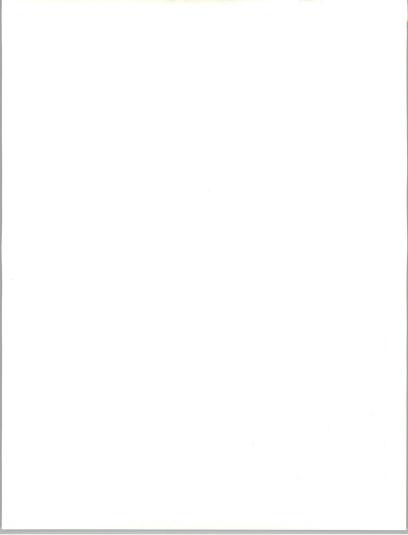
PCs/WORKSTATIONS MODULE

- · User Requirements Report
- Vendor Analysis Report

THIRD-PARTY MAINTENANCE MODULE

- · User Requirements Report
- · Vendor Analysis Report

- · Access to INPUT Consultants
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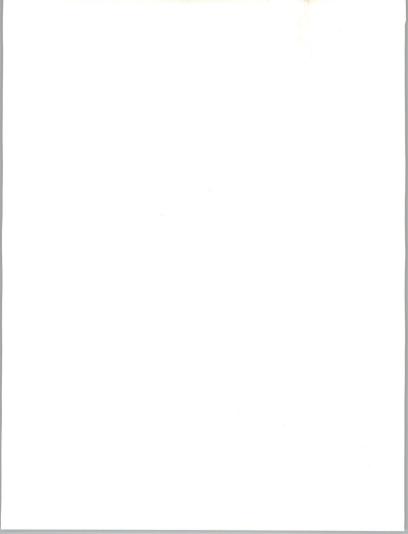
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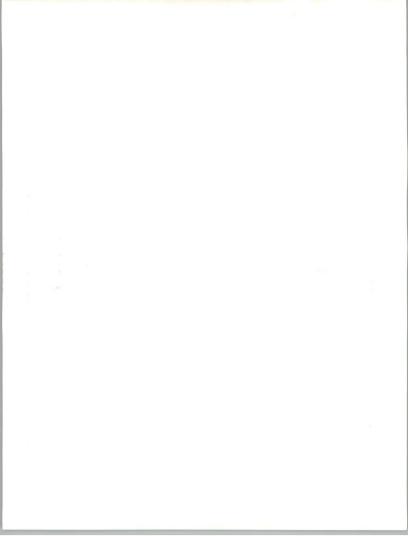
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Information Services Industry

Vendor Analysis Program— U.S.



- Information Services Industry

Vendor Analysis Program—U.S.

GUIDE TO A FRAGMENTED INDUSTRY

The Information Services industry is highly ragmented. It is also intensely competitive and has a rapidly changing market structure. Participating in this industry requires access to information and knowledge on vendors and their characteristics. Through the Vendor Analysis Program, clients are able to satisfy this need.

The Vendor Analysis Program is based on INPUT's 14 years of tracking vendors in the information services industry. It provides access to files on thousands of vendors and detailed profiles on hundreds of the most important companies.

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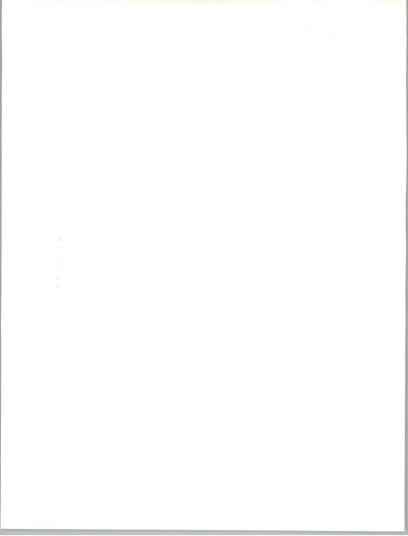
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- · Financial data, where available
- Revenue distribution by delivery mode
- · Employee and organization data
- Key products and services
- Industry markets served
- · Geographic markets served

TYPES OF VENDOR COVERED

- · Professional Services
 - Consulting
 - Education/Training
 - Software Development
 - Systems Operations (FM)
- · Systems Integration
 - Commercial
 - Federal Government
- · Applications Software Products
 - Vertical Industry Specific
 - Cross-Industry
- Systems Software Products
 - Systems Control Software
 - Data Center Management
 - Software Applications Development Tools
- · Processing Services
 - Transaction Services
 - Utility Services
 - Systems Operations (FM)
 - Other Processing Services
- Network Services
 - VANs
 - FDI
 - Electronic Mail
 - Electronic Information (Data Base)
 Services
- Telecommunications Services
- Turnkey Systems
 - Vertical Industry Specific
 - Cross-Industry
- Third-Party Maintenance





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"Hotline" Inquiry Service

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Access to Files on 4,000 Vendors

INPUT maintains files on over 4,000 information services vendors. Access is through the "Hotline" or by visiting the Mountain View information center.

Client Conference

This annual conference enables INPUT's clients to be updated on key strategic industry trends and developments, as well as to meet senior staff from other INPUT clients. Attendance at this conference is available at a reduced fee for full subscribers.

RELATED SERVICES

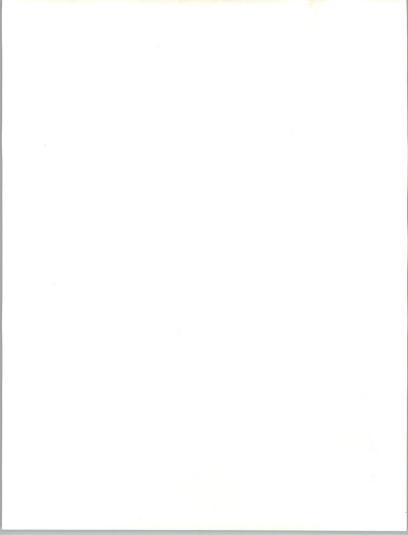
- The Vendor Analysis Program—Europe provides company profiles and support data on European information services vendors.
- Market Analysis Program analyzes and forecasts the computer/communications software and services markets in the U.S. and Western Europe.
- Custom Research and Consulting projects analyze market opportunities, user needs, competitive environment, acquisition targets, etc.
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PROGRAM DESCRIPTION

VENDOR PROFILES

- Information Services Vendors
- Public Companies
- Private Companies
- Divisions of Large Companies
- · U.S. and Canada
- · Company Background
- Products and Services
- · Revenue and Employee Data

- · Access to INPUT Consultants
- · Access to Files on 4.000 Vendors
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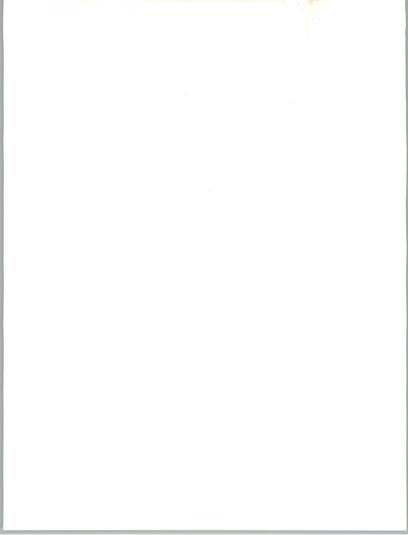
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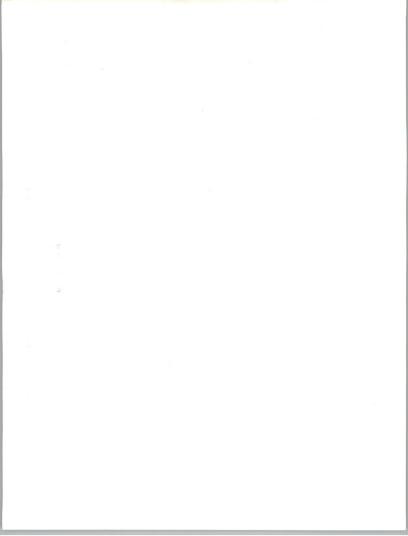
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INPUT

Information Services Industry

Vendor Analysis Programme— Europe



Information Services Industry

Vendor Analysis Programme—Europe

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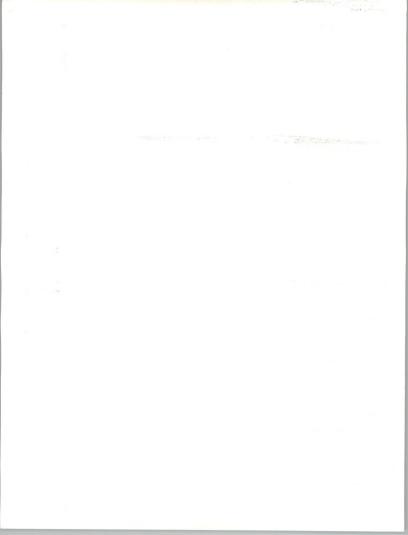
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- Cross-Industry
- · Systems Software Products
 - Systems Control Software
 - Data Center Management Software
 - Applications Development Tools
- · Processing Services Vendors
 - Transaction Services
 - Utility Services
 - Systems Operations (FM)
 - Other Processing Services
- Network Services
 - VANs
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 - Electronic Mail
 - Electronic Information (Database)
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- Turnkey Systems
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- Third-Party Maintenance





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DIRECTORY OF INFORMATION SERVICES VENDORS

Directory of approximately 400 European information services vendors along with summary data. Indexed by country market served and mode of services offered.

RELATED SERVICES

- The Vendor Analysis Programme—U.S. provides company profiles and support data on U.S. and Canadian vendors.
- Market Analysis Programmes analyse and forecast the computer software and services markets in the U.S. and Europe.
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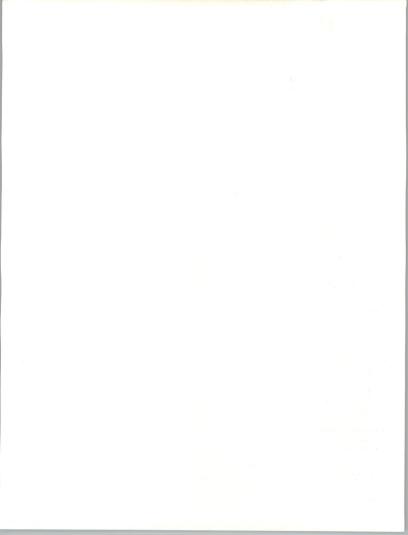
PROGRAMME DESCRIPTION

VENDOR PROFILES

- Information Services Vendors
 - Public Companies
 - Private Companies
 - Divisions of Large Companies
- Western Europe
- · Company Background
- · Revenue and Employee Data
- · Products and Services

VENDOR DIRECTORY

- · Access to INPUT Consultants
- · "Hotline" Inquiry Service
- Client Conference



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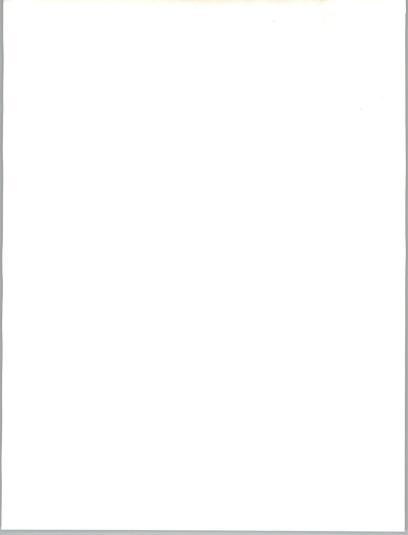
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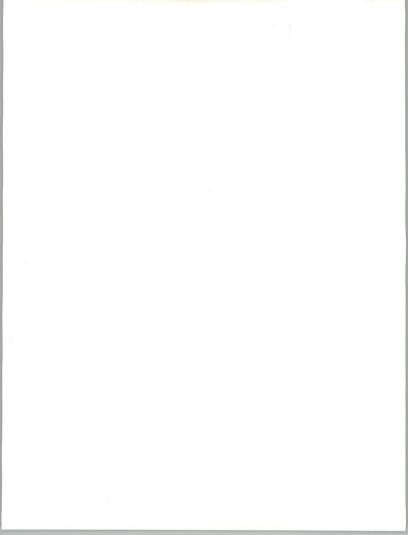
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Computer/Communications Systems Industry

Customer Service Programme— Europe



Computer/Communications Systems Industry-

Customer Service Programme—Europe

EFFECTIVE PLANNING FOR EFFECTIVE PERFORMANCE

INPUT's Customer Service Programme provides the detailed customer service information you need to forecast service requirements, analyse competition and address the challenges of new technology.

You receive research-based studies and support services which address questions such as:

- What services do your users really require and how can you meet their needs most efficiently?
- · What is the competition doing and how should you respond?
- · Where are the sources of service revenue growth for the next five years?
- · How will increases in hardware reliability and software complexity affect your personnel mix?
- · What are the new service techniques and how are they being received in the marketplace?

VENDOR COVERAGE

IBM Olivetti Honeywell-Bull Unisys ICL Wang Concurrent

Siemens Digital Nixdorf Hewlett-Packard

NCR Amdahi

CUSTOMER SERVICE ANALYSIS REPORT

Presents the results of 2,000 interviews of users of service by system size, country and vendor. Service and support functions analysed include response time, satisfaction levels, and 'fix' time.

COUNTRY COVERAGE

France West Germany IJК Italy Netherlands Belaium Sweden Norway Switzerland Spain

MARKET/ISSUE REPORTS

Independent Maintenance Markets, 1989-1993 Analyses and forecasts individual 'third-party' maintenance markets in Europe as well as profiling vendors and user reactions to independent maintenance.

Customer Service Pricing Trends Examines customer perceptions and trends in pricing for systems software and hardware support.

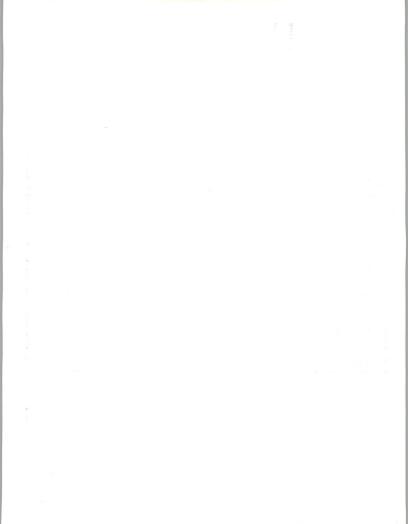
Software Maintenance and Support Examines vendor strategies for pricing and delivery; forecasts trends in this fast-changing market.

The Impact of Service Quality Standards Looks at the impact of quality standards BS 5750 and ISO 9000.

Fourth-Party Maintenance Opportunities Surveys this growing market and identifies opportunities for maintenance vendors.

Vendor Service Revenue Analysis Analyses vendor revenue streams in service and forecasts the growth areas and opportunities.

One other 'topical' issue report—to be defined.





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Bimonthly Customer Service Newsletter Topical news is provided about customer service in Europe and the USA (e.g., new vendor service policies, service offerings, vendor performance).

RELATED SERVICES

- Customer Service Programme—U.S. covers the U.S. hardware and software maintenance and support industry.
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PROGRAMME DESCRIPTION

CUSTOMER SERVICE ANALYSIS REPORT

Contains Analysis by:

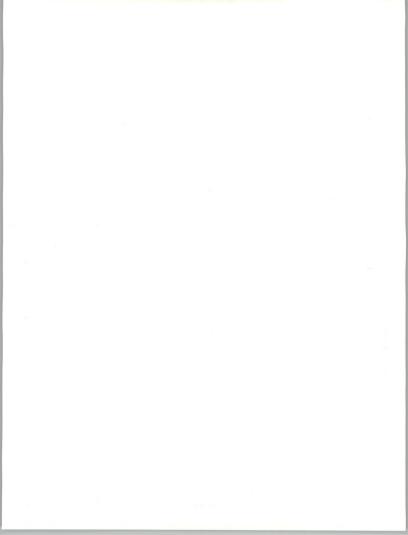
- Country
- Vendor
- System Size
 - Small Systems
 - Mid-Range Systems
 - Large Systems
 - Associated Systems Software

Based on a survey of 2,000 service users

MARKET/ISSUE REPORTS

- · Independent Maintenance Markets
- · Customer Service Pricing Trends
- · Software Maintenance and Support
- · The Impact of Service Quality Standards
- · Fourth-Party Maintenance Opportunities
- Vendor Service Revenue Analysis
- To Be Defined

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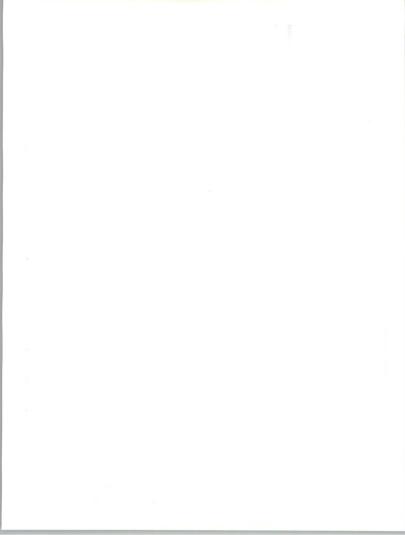
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Information Systems Industry

Customer Service Program— Europe



- Information Systems Industry

Customer Service Program—Europe

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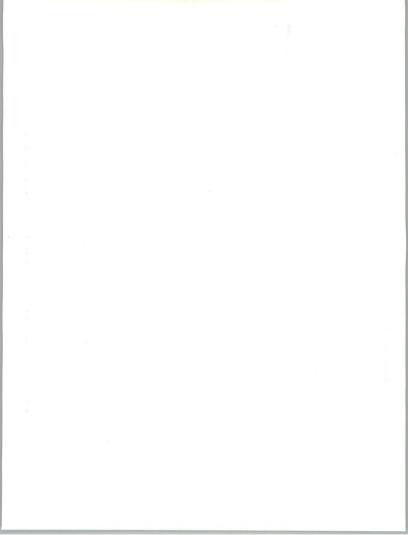
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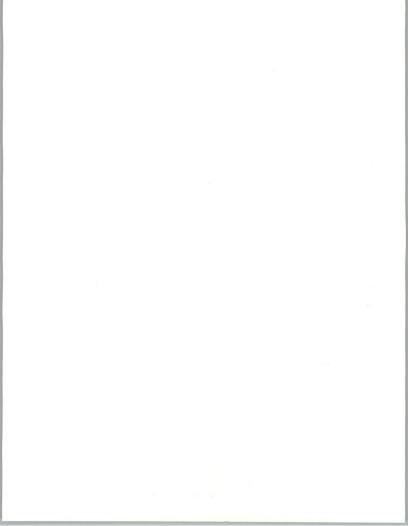
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Continuous advisory services, proprietary research/consulting, merger/ acquisition assistance, and multiclient studies are provided to users and vendors of information systems and services (software, processing services, turnkey systems, systems integration, professional services, communications services, systems/software maintenance and support).

Many of INPUT's professional staff members have more than 20 years' experience in their areas of specialization. Most have held senior management positions in operations, marketing, or planning. This expertise enables INPUT to supply practical solutions to complex business problems.

Formed as a privately held corporation in 1974, INPUT has become a leading international research and consulting firm. Clients include more than 100 of the world's largest and most technically advanced companies.

Offices

North America

Headquarters 1280 Villa Street

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Telex 134630 Fax (201) 263-8341

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Vienna, VA 22182

(703) 847-6870 Fax (703) 847-6872

International

Europe

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Telex 27113 Fax (01) 629-0179

Paris

29 rue de Leningrad 75008 Paris, France

(16) 44-80-48-43 Fax (16) 44-80-40-23

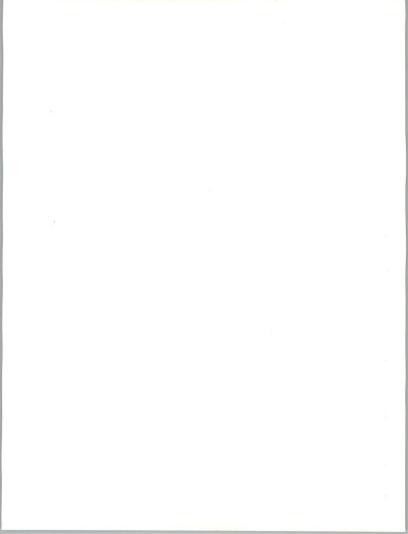
Japan

FKI, Future Knowledge Institute

Saida Building, 4-6, Kanda Sakuma-cho

Chivoda-ku, Tokyo 101, Japan

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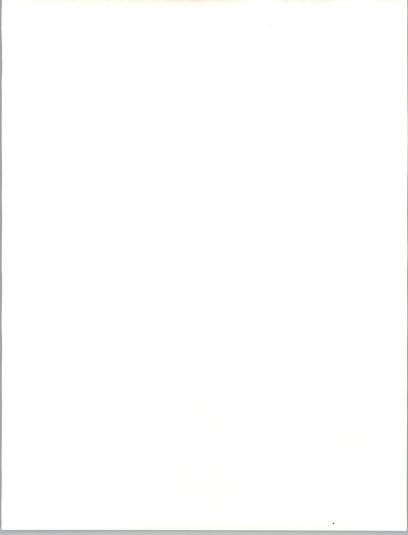
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Software and Services Industry

Market Analysis Programme— Europe



Software and Services Industry -

Market Analysis Programme—Europe

PLAN FOR SUCCESS

INPUT's Market Analysis Programme is a service that provides timely and accurate intelligence on the computer software and services markets, some of the fastest-moving markets in the world. How much you know about them and when you find out could spell the difference between profit and loss for your firm.

USE THIS POWERFUL SERVICE

This powerful service for tracking and anticipating market trends provides the information you need, including:

- An incisive view of European information services markets.
- In-depth analysis of the dynamics of the user and competitive environments.
- Invaluable advice for vendors seeking to address or re-evaluate their strategy for market opportunities.

COUNTRY MARKETS COVERED

France	West Germany
United Kingdom	Italy
Belgium	Netherlands
Denmark	Finalnd
Norway	Sweden
Switzerland	Spain
Austria	Ireland

FORECAST AND ANALYSIS REPORT

European Information Services Industry Analysis and Forecast 1989 - 1994

This report provides an analysis and five-year forecast for computer software and services markets in each European country covered.

Major industry trends, issues and growth factors are reviewed together with an analysis of successful vendor strategies, the competitive environment and key opportunities available to industry players.

MARKET REPORTS

Professional Services

Emphasises Systems Integration, major project contracting and the role of the sub-contractors.

Workstation Application Software

Analyses markets for applications packages in this fast-growing market. Evaluates the impact of standard operating system environments, particularly UNIX.

Electronic Information Services

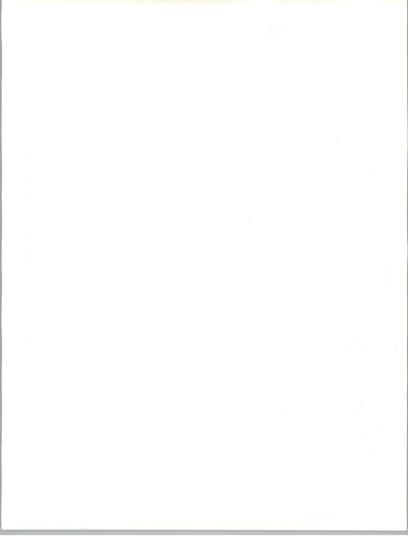
This report examines the converging markets of Electronic Data Interchange (EDI), Electronic Mail and On-Line Information Services.

Turnkey System Opportunities

Examines new opportunites for turnkey systems in industry, commerce and administration. Analyses the changing delivery modes chosen by vendors.

Software Maintenance and Support

Vendor strategies for the pricing of software support and maintenance are analysed in the context of fast-changing market and competitive conditions.



CLIENT SUPPORT

Access to INPUT Consultants

Clients receive continuous support from INPUT's consultants and executives. Call them for reactions and opinions.

"Hotline" Inquiry Service

The "Hotline" Inquiry Service provides fulfillment of 'short-term' research needs (requiring less than two hours) as well as clarification/amplification of report and presentation data.

On-Site Visits

An INPUT consultant presents research results and industry forecasts at your site. Your issues and interests are discussed together with industry trends.

Client Conference

This annual conference enables INPUT's clients to be updated on key strategic industry trends and developments, as well as meet senior staff from other INPUT clients. Attendance at this conference is available at a reduced fee for full subscribers.

RELATED SERVICES

- The Vendor Analysis Programme provides company profiles and support data on European vendors.
- Market Analysis Programme—U.S. covers the computer software and services markets in the U.S.
- Custom Research and Consulting projects analyse market opportunities, user needs, competitive environment, acquisition targets, etc.
- Consultant Presentations—INPUT's consultants are available to provide presentations for planning meetings, user groups or other functions.

PROGRAMME DESCRIPTION

FORECAST AND ANALYSIS REPORT

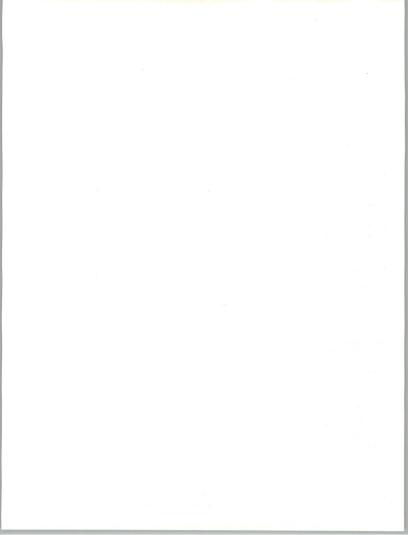
- · Market Forecasts, 1989-1994
 - Systems Integration
 - Professional Services
 - Software Products
 - Tumkey Systems
 - Processing Services
 - Network Services
- · Industry Issues and Trends
- Competitive Environment and Vendor Strategies

MARKET REPORTS

- Professional Services (Includes Systems Integration)
- Workstation Application Software
- Electronic Information Services
- Turnkey System Opportunities
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CLIENT SUPPORT

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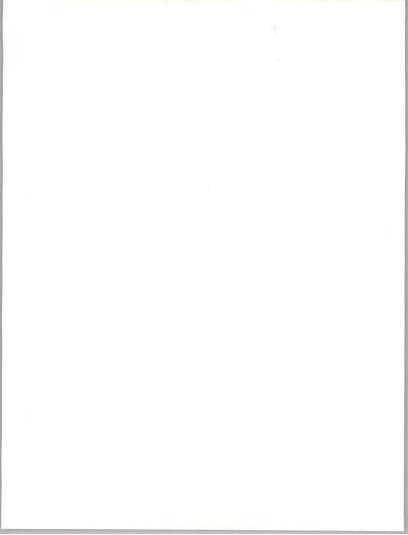
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Information Services Industry

Market Analysis Program— Europe



-Information Services Industry -

Market Analysis Program—Europe

PLAN FOR SUCCESS

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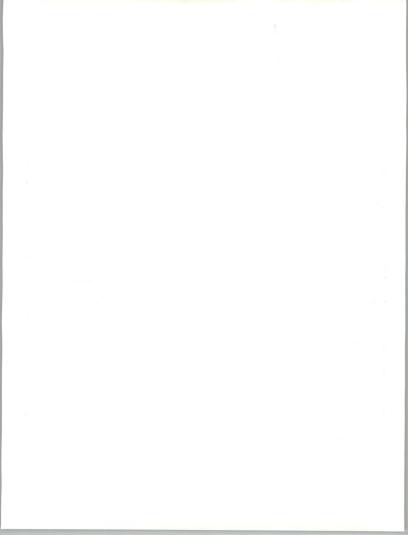
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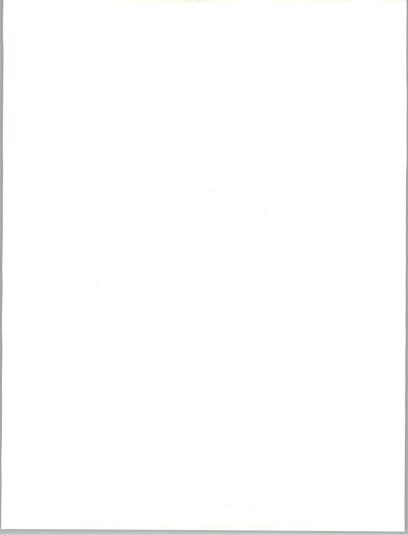
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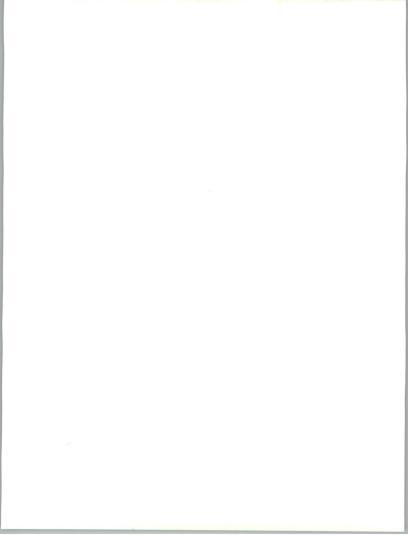
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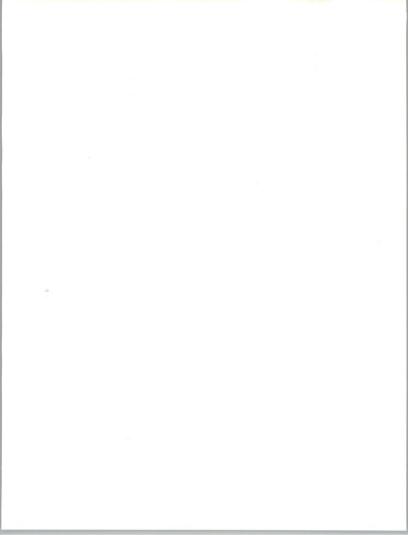
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INPUT

Summary of Services



CUSTOM RESEARCH AND CONSULTING SERVICES

For over 14 years INPUT has provided objective and proprietary analysis of clients' problems and opportunities. These projects are based on INPUT's extensive data base of market and vendor information plus effective data gathered by primary research.

Data are analyzed by professionals who know the dynamics of clients' situations. From the data and analysis, INPUT develops recommendations for client action.

Custom research projects are normally charged on a fixed-price basis. Over 80% of INPUT's projects are sole source and provide a high level of client satisfaction.

Typical projects include:

- · Information Systems Strategy
- Market/Product Strategy Research
- · Marketing (e.g., Pricing Strategies)
- Acquisition Search and Support
- Customer Satisfaction Analysis
- Competitive Analysis

INPUT executive staff.

ACQUISITION SERVICES

Through its 14 years of experience in the Information Services Industry, its extensive data base and unparalleled contacts around the world, INPUT offers clients effective support in their acquisition processes.

INPUT can support clients in all stages of the acquisition process:

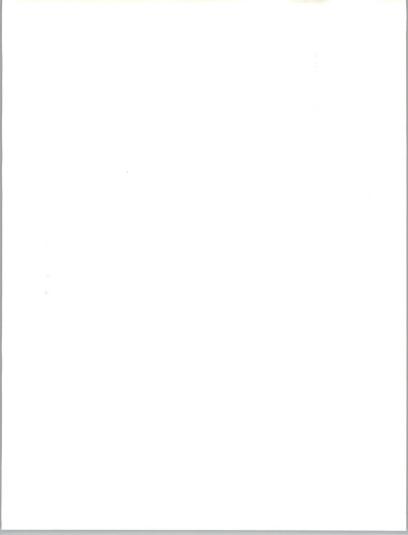
- 1. Preparation
- 2. Searching and Screening
- 3. Conclusions and Implementation

INPUT is particularly well equipped to assist companies in trans-Atlantic searches because of its offices in London, Paris, New York, Washington, and California.

For "Preparation" projects involving selection of markets and establishment of objectives, INPUT usually performs a consulting study on a fee basis. Based on the extent of the work, this study may or may not be credited to a contingency fee.

On completion of the study or in cases where the client already has established objectives, INPUT works through "Conclusion and Implementation" on a monthly retainer and contingency fee basis.

INPUT will not accept a retainer from another company with similar objectives while a retainer project is in progress.



RESEARCH METHODOLOGY

INPUT conducts primary research. The company makes conclusions and stands behind them. How does INPUT differ from others? Methodology and analysis.

INPUT research methodology uses two fundamental and complementary approaches:

- INPUT conducts on-site, telephone, and mail interviews with decision makers in companies that purchase information services and information systems. INPUT interviewers are trained and professional. Survey results are checked and cross-checked.
- INPUT has continual contact at a high level with vendors. Through these contacts and formal interview processes INPUT monitors vendor development. Emphasis is on significant companies, including small, emerging vendors in new areas.

INPUT augments this research with a formal literature monitoring system that captures secondary data—from more than 150 publications and data bases—for the INPUT information centers. INPUT tracks over 4,000 vendors, and data bases are continually updated.

These efforts mean that reliable planning data is consistently captured and updated in an organized manner.

Data and information collected through research are then analyzed on the basis of INPUT's experience, knowledge, and staff capabilities.

ABOUT INPUT

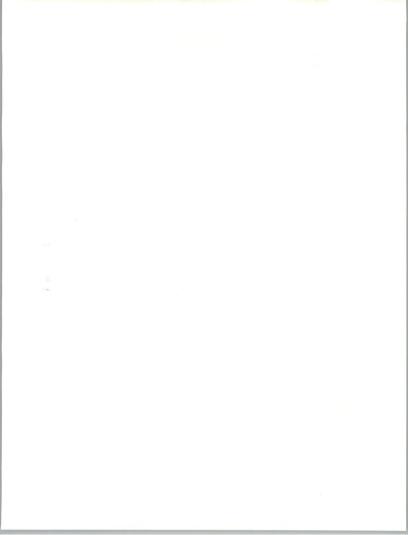
INPUT is an independent, international market research and consulting firm focusing on the information systems and services industries.

INPUT provides planning information, analysis, and recommendations to managers and executives in user and vendor organizations. Clients receive services through:

- Continuous (Subscription) Advisory Services
- Custom Research and Consulting Projects
- Acquisition Services and Support
- Multiclient Studies
- · Conferences and Seminars
- Executive Presentations
- · Research-Based Reports and Newsletters

Formed as a privately held corporation in 1974, INPUT has become a key source of information and support for more than 200 of the world's most advanced systems and services companies.

INPUT founder and president, Peter Cunningham



OTHER INPUT SERVICES

Multiclient Studies

INPUT conducts multiclient studies that meet the common needs of several companies. Multiclient studies enable firms to share costs while meeting their specific research requirements.

INPUT Conferences

INPUT conducts conferences and seminars covering information systems and services industry issues. The basic purpose of INPUT meetings is sharing information with INPUT consultants and industry peers.

Consultant Presentations

INPUT's consultants are available to provide presentations for planning meetings, user groups, or other functions.

INPUT Reports

INPUT produces detailed market reports and issue studies in the advisory planning services. These reports are also available to companies that are not yet INPUT planning service subscribers.

INPUT staff at headquarters, Mountain View, CA.

Advisory Services

- Market Analysis Programs analyze the computer/communications software and services markets in the U.S. and Europe.
- Vendor Analysis Programs provide company profiles and support data on information services vendors in North America and Europe.
- The Systems Integration Program analyzes and forecasts this rapidly developing system deployment method.
- Customer Service Programs analyze equipment and software maintenance and support services in the U.S. and Europe.
- Electronic Data Interchange Programs provide information on EDI developments and markets in North America and Europe.
- The Multinational Network Program profiles telecommunications services and their costs for over 40 countries.
- The Federal Information Systems and Services Program analyzes the U.S. Government market and procurement plans.
- The Information Systems Program provides strategies and support for IS planning, particularly for the use of external services.



INPUT ADVISORY SERVICES

INPUT offers a family of advisory services, each of which is supported by its own professional staff. These services are provided on an annual fee basis.

Advisory Service Contents

Each program contains deliverables such as reports, newsletters, conferences, and support services to answer client questions and to provide consultation on issues.

These programs are a consistent source of intelligence and knowledge for planning and evaluation.

Client Support

Client support aspects of the services are particularly important and typically include:

- Access to INPUT Consultants—Clients receive continuous support from INPUT's consultants and executives. Call them for reactions and opinions.
- "Hotline" Inquiry Service—The "Hotline" Inquiry Service provides fulfillment of 'shorterm' research needs (requiring fewer than two hours) as well as clarification/ amplification of report and presentation data.
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STAFF & ORGANIZATION

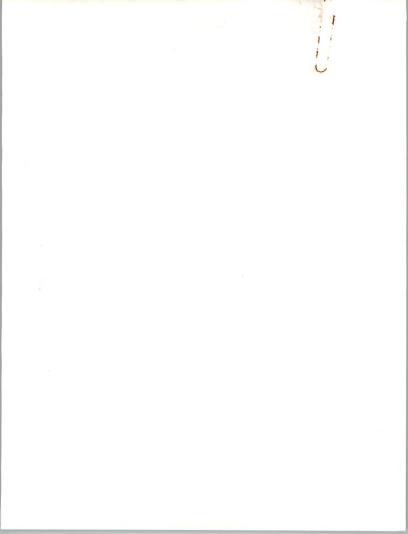
INPUT's most valuable asset is its staff of experienced professionals. Many have held senior management positions in the computer/communications industry.

Their backgrounds include positions in information services, telecommunications, software products, information systems, customer service, processing services, marketing and planning. This diverse experience mix offers perspectives that enable INPUT to supply practical solutions to complex business problems.

INPUT's offices are located close to major client centers. Each office has a sales, research, and support capability. U.S. headquarters in 'Silicon Valley, in Mountain View, CA, supports many of the U.S. advisory services and custom research. The New York area office focuses on custom research and U.S. customer services.

INPUT, Inc. in the Washington D.C. area addresses the U.S. federal government markets for computer/communications systems.

INPUT, Ltd. in London and INPUT s.a.r.l. in Paris provide research in many European countries on information services vendors and markets, customer service trends, and telecommunications markets (such as EDI).



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PROJECT CODE

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REPORT:	Brochure	PROJECT CODE:	I-MKT
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BINDING/PRINTING SPECIFICATIONS

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International Telecommunications Industry

Multinational Network Program

Multinational Network Program

PROGRAM SUMMARY

Increasing competition at home and abroad is causing corporations to extend their network operations to countries throughout the world. This trend greatly adds to the difficulties of designing, implementing, and operating corporate systems and networks.

INPUT's Multinational Network Program provides information for planning and operating multinational telecommunications networks. It analyzes the complexities of multinational network design and management.

This program provides essential intelligence for network planners and managers operating on a worldwide basis.

COUNTRIES COVERED*

Africa (South)	Korea
Argentina	Kuwait
Australia	Luxembourg
Austria	Mexico
Bahrain	Netherlands, The
Belgium	New Zealand
Brazil	Norway
Canada	Panama
Chile	Philippines
China (Taiwan)	Portugal
Colombia	Puerto Rico
Denmark	Saudi Arabia
Finland	Singapore
France	Spain
Germany (West)	Sweden
Hong Kong	Switzerland
Ireland	Thailand
Israel	United Arab Emirates
Italy	United Kingdom
Japan	United States

CONTINUOUS SERVICES

Connectivity World™

Quarterly report provides a summary of developments in multinational network services. Identifies new services, changes in regulations and tariffs, and general developments for countries throughout the world.

Handbook of International Public Data Networks

Descriptions of packet switch network services in approximately 40 countries; continually updated.

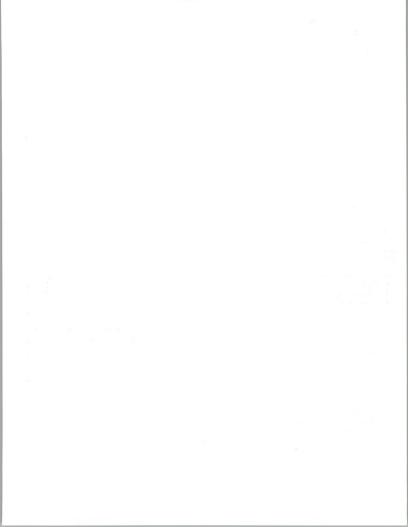
Country Service Profiles

References for information about operating regulations, restrictions, costs, and business practices in 40 countries; continually updated.

Regional Telecommunications Service Reports Clients receive analysis and five-year projections of service requirements and trends for services in a major geographic area. Changing user requirements, national/regional development trends, and regulatory trends that could affect telecommunications planning and management are analyzed in each of five regions.

These major analyses are published periodically; once published, they are continually updated.

Representative Sample





CLIENT SUPPORT

Access to INPUT Consultants

Clients receive continuous support from INPUT's consultants and executives. Call them for reactions and opinions.

"Hotline" Inquiry Service

The "Hotline" Inquiry Service provides fulfillment of 'short-term' research needs (requiring less than two hours) as well as clarification/amplification of report and presentation data.

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An INPUT consultant presents research results and industry forecasts at your site. Your issues and interests are discussed together with industry trends.

Telecommunications Network Conference INPUT analyses and forecasts are presented and discussed; sessions of specific interest to multinational clients are held.

RELATED SERVICES

- National Network Program covers U.S. telecommunications services.
- Electronic Data Interchange Program provides information on EDI developments and markets in North America and Europe.
- Custom Research and Consulting projects on particular market opportunities, national and international developments, international partners, etc.

PROGRAM DESCRIPTION

CONTINUOUS SERVICES

- Connectivity World™
- Country Service Profiles
- Handbook of International Public Data Networks

REGIONAL TELECOMMUNICATIONS SERVICE REPORTS

- · Asia/Pacific
- Europe
- Middle East/Africa
- North America
- · Central/South America

CLIENT SUPPORT

- "Hotline" Inquiry Service
- On-Site Presentation
- Access to INPUT Consultants
- Telecommunications Network Conference

About INPLIT

INPUT provides planning information, analysis, and recommendations to managers and executives in the information systems industries. Through market research, technology forecasting, and competitive analysis, INPUT supports client management in making informed decisions.

Continuous advisory services, proprietary research/consulting, merger/ acquisition assistance, and multiclient studies are provided to users and vendors of information systems and services (software, processing services, turnkey systems, systems integration, professional services, communications services, systems/software maintenance and support).

Many of INPUT's professional staff members have more than 20 years' experience in their areas of specialization. Most have held senior management positions in operations, marketing, or planning. This expertise enables INPUT to supply practical solutions to complex business problems.

Formed as a privately held corporation in 1974, INPUT has become a leading international research and consulting firm. Clients include more than 100 of the world's largest and most technically advanced companies.

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